



Community Planning Partnership Board Self-Assessment 2019

**Thursday 28 February 2019 at 11am
in Committee Room 1, Almada Street, Hamilton
(lunch will be provided)**

**Followed by the
meeting of the Partnership Board at 2.00pm**

AGENDA

Number	Item
1	Apologies and Minute of Previous Meeting Minutes of the meeting of the Partnership Board held on 12 December 2018 submitted for approval as a correct record
Items for Decision/Discussion	
2	Public Protection – Child Sexual Exploitation Report
3	Community Planning Budget and Expenditure Report
4	Outcomes from the Welfare Reform Event
5	Community Planning Partnership - Preparing for Brexit
6	Proposal for the South Lanarkshire Food Strategy
7	Health and Social Care Partnership Joint Strategic Commissioning Plan 2019-2022
Items for Noting	
8	South Lanarkshire Community Learning and Development Strategic 3 Year Plan Refresh
9	English for Speakers of Other Languages (ESOL)
10	South Lanarkshire Register of Information Report
Other item(s)	
11	A.O.C.B.
12	Date and location of next meeting – Wednesday, 17 April 2019, Committee Room 1, Almada Street, Hamilton

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SOUTH LANARKSHIRE COMMUNITY PLANNING PARTNERSHIP BOARD

Minutes of the meeting held in Committee Room 1, Council Offices, Almada Street, Hamilton on 12 December 2018.

Chair: Councillor Maureen Chalmers, Depute Leader, South Lanarkshire Council

Representatives Present:

V Boxall, Children and Young Peoples Improvement Collaborative Co-ordinator, South Lanarkshire Council

A Comrie, Senior Transport Planner, Strathclyde Partnership for Transport

V de Souza, Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

A Fairbairn, Area Commander, Scottish Fire and Rescue Service

C Fergusson, Head of Finance (Transactions), South Lanarkshire Council

T Finn, Planning and Building Standards Headquarters Manager, South Lanarkshire Council

L Freeland, Chief Executive, South Lanarkshire Council

R Hay, Superintendent, Police Scotland

T Little, Head of Communications and Strategy, South Lanarkshire Council

N Mahal, Chair, Lanarkshire NHS Board

P Manning, Executive Director, Finance and Corporate Resources, South Lanarkshire Council

H Mathieson, Head of Operations, South West Region, Skills Development Scotland

A Morton, Central Research Unit Manager, South Lanarkshire Council

J Murphy, Planning Officer, South Lanarkshire Council

E Paterson, Community Planning and Governance Officer, South Lanarkshire Council

F Thomson, Locality Manager, Youth, Family and Community Learning Service, South Lanarkshire Council

A Waddell, Chief Superintendent, Police Scotland

Representatives' Apologies:

G Bennie, Chief Executive, VASLan

C Campbell, Chief Executive, NHS Lanarkshire

B Connolly, Stakeholder and Partnership Engagement Senior Executive, Scottish Enterprise

G Hannah, Chair, Cambuslang Business Group

C Hicks, Location Director for South Lanarkshire, Scottish Government

A Murray, Community Planning and Governance Adviser, South Lanarkshire Council

1 Apologies and Minutes of Previous Meeting

Councillor Chalmers introduced herself as the Chair of the Community Planning Partnership Board.

Introductions followed by all attending members of the Partnership Board.

The apologies for the meeting were presented. The minutes of the meeting of the South Lanarkshire Community Planning Partnership Board held on 24 October 2018 were submitted for approval as a correct record.

Outcome(s):

(1) Apologies noted and previous minute approved.

2 South Lanarkshire Transport Outcomes Report (TOR) 2018-19

The Senior Transport Planner, Strathclyde Partnership for Transport (SPT), presented the South Lanarkshire Transport Outcomes Report (TOR) 2018-19.

The report summarised the annual SPT activities and investments delivered in 2017-18 that benefitted South Lanarkshire residents and provided detailed information on the agreed SPT – South Lanarkshire joint work streams for 2018-19 including key issues such as access to jobs, education and health, helping bus operators to sustain services, progress to date and a look at the year ahead. A total of £915,000 had been spent on local projects. The report also highlighted the role of transport in achieving positive local outcomes by noting the supporting relationship between the joint work streams agreed between SPT and the council and the local priorities set out in the Community Plan.

Outcome(s):

(1) The content of the report was noted.

3 Community Planning Budget and Expenditure

The Head of Communications and Strategy, South Lanarkshire Council provided an overview of the current Partnership Budget spend as at Period 9 to 9 November 2018.

Outcome(s):

(1) Budget noted.

4 Community Plan 2017-2027 – National Outcomes Update

The Central Research Unit Manager, South Lanarkshire Council informed the Board of the South Lanarkshire Community Planning Partnership's Community Plan 2017-2027 National Outcomes update.

The Scottish Government published the new National Outcomes Report on 29 March 2018 which sets out a vision of national wellbeing in Scotland and charts progress towards this through an outcomes based approach backed by a range of social, environmental and economic indicators.

A report was submitted to the Partnership Board on 5 September 2018 providing an update on the Scottish Government's revised National Performance Framework (NPF) where it was agreed that the South Lanarkshire Community Planning Partnership's Community Plan 2017-2027 be reopened to ensure compliance and read through from the new NPF.

An exercise was undertaken to realign the priority outcome indicators within the Community Plan to the 11 new national outcomes which show linkages to the priority outcomes of the overarching objective and the individual Strategic Boards. Outcomes 3, 6 and 10 are not aligned directly with the Community Plan document, however, these are covered through the work carried out by the Sustainability Partnership, Corporate Connections Board and the Economic Growth Board.

The Board were also advised that confirmation has now been received from the Scottish Government regarding the 17 UN Sustainable Development Goals contained within the NPF and further reports will be provided to the Board on the goals relevant to the Community Planning Partnership as the programme of activities progress.

Outcome(s):

- (1) The content of the report was noted;
- (2) The updated content within the Community Plan 2017-2027 which details how the South Lanarkshire Priority Outcomes and will aid the delivery of the Scottish Government's revised National Outcomes was approved;
- (3) The updated Community Plan should be republished on the South Lanarkshire Community Planning Website was agreed; and

- (4) Update reports on the National Performance Framework's UN Sustainable Goals be provided to the Board.

5 Community Planning Partnership Board Self-Assessment 2019

The Executive Director, Finance and Corporate Resources, South Lanarkshire Council provided an update on the proposed arrangements for the Partnership Self-Assessment.

The Board previously undertook a self-assessment, which was delivered by the Improvement Service, on 7 December 2016. This focused on the CPP's readiness for the implementation of the Community Empowerment (Scotland) Act 2015.

It is proposed that the Board undertakes a further self-assessment using a new questionnaire which has been developed by the Improvement Service as detailed within Appendix 1 of the report. The approach to the self-assessment will be similar to the first event.

The self-assessment process will commence in January 2019 with the issue of a survey by the Improvement Service to all partners and Partnership Boards. The results will be analysed and a facilitated session will be held with Board Members to reflect on the results of the survey and identify areas for improvement to inform the action plan. The self-assessment process will be concluded by June 2019 with the circulation of the resulting action plan. It is proposed that this session takes place on 28 February 2019 prior to the business of the Board.

A discussion took place on the proposed timescales and the aim of the self-assessment.

The Chief Executive, South Lanarkshire Council highlighted the heading of 'Effective Use of Joint Resources' within the survey questions and asked for this to be amended to 'Effective Use of Resources Jointly Between Partners'. It was pointed out that the priorities of the partners were closely aligned but activities were less so.

The Chair also asked if the invitation to VASLan to complete the survey could be extended to their Chief Officers Group.

Outcome(s):

- (1) It was agreed that the self-assessment would take place prior to the Partnership Board on 28 February 2019;
- (2) That the Self-Assessment process is facilitated by the Improvement Service;
- (3) That the heading within the survey questions be amended by the Improvement Service; and
- (3) That an invitation to complete the survey be extended to VASLan's Chief Officers Group.

6 Preparing for Brexit

The Head of Finance (Transactions), South Lanarkshire Council provided an update on the Brexit position and the proposal to hold a Risk Workshop on the potential impact of Brexit.

On Thursday 23 June 2016 the European Union (EU) referendum took place and the United Kingdom voted to leave the EU. Following the vote, the UK is scheduled to leave the EU on 29 March 2019.

A number of key developments have taken place as part of the preparations for Brexit at a UK and Scottish Government level including the introduction of the EU (Withdrawal) Bill and the publication of the Scottish Government's contribution to the UK Government's White Paper on the Future Relationship with the EU and the settlement scheme for EU Citizens.

Audit Scotland published a paper in October 2018 entitled 'Withdrawal from the European Union, key audit issues for the Scottish Public Sector'. This sets out their views on the key issues that withdrawal from the EU presents to the public bodies they audit. They have set out what they consider to be the key issues across people, finance and rules and regulations and the key questions asked against each of the areas are provided in Appendix 1 of the report.

It is proposed that a Risk Workshop event be held with the Community Planning Partnership Board on 30 January 2019 to examine the potential implications for partners and to identify areas where a joined up approach to Brexit planning can be developed. This will focus on the resilience space occupied by the partners and will feed into the work of the National Resilience Board.

The event would look to establish:-

- The work done so far by each of the partner organisations on Brexit contingency planning;
- Common risk themes faced by the partner organisations;
- Any specific Brexit impacts which could potentially affect the delivery of the Community Plan;
- Opportunities for joint working to mitigate the risk areas identified; and
- Consideration of the questions posed by Audit Scotland.

Prior to the Risk Workshop, partners will be provided with a list of key questions focussing on their Brexit preparations so far.

Following the Risk Workshop, a further report will be presented to the Partnership Board outlining the findings.

A discussion took place on the proposed Risk Workshop and work which was currently being carried out by partners in the preparation for Brexit.

Outcome(s):

- (1) The current position regarding Brexit negotiations was noted;
- (2) It was agreed that a Risk Workshop on the potential impact of Brexit be held on 30 January 2019;
- (3) A list of key questions to be provided to the partners prior to the Risk Workshop; and
- (4) A further report will be presented to the CPP Board outlining the findings from the Risk Workshop.

7 South Lanarkshire's State of the Environment Report

The Planning and Building Standards Headquarters Manager, South Lanarkshire Council highlighted the completion of South Lanarkshire's State of the Environment Report 2017 and provided an update on the key findings.

The Environmental Assessment (Scotland) Act 2005 requires all public bodies, including the council, to undertake Strategic Environmental Assessments (SEAs) of all plans, policies and programmes and strategies.

The State of the Environment Report was first published in 2009 and is reviewed biennially to support SEAs and to fulfil South Lanarkshire Council's monitoring obligations.

The report provided the Board with an understanding of the current condition of the local environment and provides accurate baseline data to allow statutory monitoring as well as promoting awareness of local environmental issues and priorities.

South Lanarkshire's State of the Environment Report 2017 has been cited as an example of good practice in SEA research carried out on behalf of the Scottish Government and the statutory Consultation Authorities, Historic Environment Scotland, Scottish Environmental Protection Agency and Scottish Natural Heritage and is available on the South Lanarkshire Council website.

The report highlighted 55 indicators of which 24 (43.6%) had a 'Good' status of which 14 were improving; 23 (41.8%) with a 'Fair' status of which 11 were improving; and 8 (14.6%) with a 'Poor' status. Four were deteriorating which included congestion (which may reflect impact of the Raith Interchange Link), increases in road accident casualties, declining bus service use and increasing river flow rate (flooding risk).

A discussion took place on the use of public services including bus and rail services.

Outcome(s):

(1) The content of the report was noted.

8 Welfare Reform Update

The Executive Director, Finance and Corporate Resources, South Lanarkshire Council, provided the Board with an update on progress relating to the Welfare Reform Act and the decision by the DWP to withdraw funding for Universal Support from April 2019.

A Welfare Reform Workshop took place on 23 November 2018 and was well attended with a wide range of representatives attending. A report will be submitted to the next Partnership Board advising of the outcomes and proposed actions from the event.

The Chair thanked the members of the Board who attended the workshop.

A discussion took place regarding the collection of partners Welfare Reform data.

Outcome(s):

(1) The content of the report was noted; and

(2) A report on the Welfare Reform Workshop to be submitted to the next CPP Board.

9 Youth Action Plan 2018-2019

The Locality Manager, Youth, Family and Community Learning Service, South Lanarkshire Council provided the Board with an update on the learning outcomes achieved by young people, the monitoring process regarding targets detailed in the Youth Action Plan 2017-2018 and the development of the Youth Action Plan 2018-2019.

The Youth Action Plan was previously monitored through the use of measures that demonstrate the outcomes young people have achieved by participation in actions and projects appearing within the plan. A new suite of outcome indicators have been developed through the Community Learning and Development Partnership. These are currently being piloted which closer align monitoring systems with the agreed National Youth Work outcomes under the National Youth Work Strategy 2014-2019.

A significant number of Youth Action Plan 2017-2018 successes were achieved and reported which included Scottish Fire and Rescue's Fire Reach, Bonfire Talks, Cut It Out and general fire safety talks and the piloting of Youthbank youth homeless information and resource hub within Hamilton Universal Connections.

Other achievements included the successful inspection of Community Learning and Development; the launch of the Year of Young People (YoYP); innovative programmed opportunities supporting STEM (Science, Technology, Engineering and Mathematics); and taking forward national youth campaigns such as the 'Right Here, Right Now' Scottish Youth Parliament campaign.

Through taking part in the Youth Action Plan target activities over the 2017-2018 period, positive outcomes were achieved by young people. These included: 981 awards achieved with 1,852 young people completing and/or currently actively participating in awards schemes through involvement with the Youth, Family and Community Learning Services and 48 wider achievement awards made available to young people supporting their achievement outwith schools and communities.

The targets of the Youth Action Plan 2018-2019 detailing the objectives, actions, measures and the partner responsible were provided within Appendix 2 of the report.

The Locality Manager also advised of 'The Street' project now in its ninth year and the development of 'The Street in a Box' virtual environment module; the Scottish Youth Parliament 'All Aboard' 2018-19 campaign on public transport; a Rural Youth Summit was held in September 2018; the Scottish Youth Parliament elections which are taking place in March 2019; and the YoYP event which is taking place on 14 December 2018.

Outcome(s):

(1) The content of the report was noted.

10 Quality Improvement Awards 2018 – Community Planning Partnership Submissions

The Children and Young Peoples Improvement Collaborative Co-ordinator, South Lanarkshire Council provided an overview of the Community Planning Partnership submissions for the Quality Improvement Awards 2018 and the resulting outcomes.

The Quality Improvement Awards are a national award ceremony that celebrates quality improvement initiatives. These are open to those delivering quality improvement work through the Maternity and Children's Quality Improvement Collaborative (MCQIC), run by Healthcare Improvement Scotland and the Children and Young People Improvement Collaborative (CYPIC), run by the Scottish Government.

The awards ceremony took place on 13 November 2018 with 150 entries across nine categories detailing how local people and teams have improved services for babies, children, young people and families.

The South Lanarkshire Community Planning Partnership (CPP) submitted four entries over three categories. From the entries submitted the CPP were shortlisted for three awards and won the Co-Production with Families and our Services Award for 'Breaking the intergenerational cycle of speech, language and communication deficit for children and young people'.

The 'Child Poverty: Optimising uptake of money advice and income among families with children 0-5 years' and 'Universal Health Visiting Pathway and Tobacco Control Service Collaboration reducing exposure to second hand smoke in infants' projects were runners up within their categories.

The Chair congratulated everyone involved in the projects on their achievement.

Outcome(s):

(1) The content of the report was noted.

11 Scottish Living Wage Awards 2018 – Living Wage Anchor Institution Award

The Central Research Unit Manager, South Lanarkshire Council provided an overview of the South Lanarkshire Council submission for the Scottish Living Wage Awards 2018.

The Scottish Living Wage Awards were introduced in 2018 to celebrate individuals and organisations that have made an outstanding contribution to the Living Wage movement in Scotland. The awards are open to progressive employers who pay all of their staff at least the real Living Wage (£9.00 per hour) and harness the business benefits this brings.

The awards ceremony took place on 8 November 2018 where there were 6 categories of awards. South Lanarkshire Council submitted a nomination and won the Living Wage Anchor Institution Award for employers who are recognised as major employers within their community and have shown continued commitment to the Living Wage movement through their actions and behaviours.

Looking ahead, South Lanarkshire Council will work with the Living Wage Campaign group members to further support the Living Wage movement. Discussions are also underway with NHS Lanarkshire colleagues about a Living Wage event in the new year to celebrate the recent Living Wage Award and NHS Lanarkshire's Living Wage Accreditation.

The Chair congratulated everyone involved in the project and also NHS Lanarkshire being the first territorial board to obtain Living Wage Accreditation.

Outcome(s):

(1) The content of the report was noted.

12 Smoke-free Lanarkshire – For you, For children, Forever: Lanarkshire Tobacco Control Strategy 2018-2023

The Service Manager (Quit Your Way (Stop Smoking Service)) submitted a report on the new Smoke-free Lanarkshire – For you, For children, Forever: Lanarkshire Tobacco Control Strategy 2018-2023.

The new strategy, which follows on the previous Lanarkshire Tobacco Control Strategy and Action Plan, provides a clear action plan which is in line with the Scottish Government's recently published Scotland's Tobacco-free Generation Our Tobacco-Control Action Plan 2018 as well as the Public Health Priorities for Scotland 2018 published by the Scottish Government and COSLA.

The strategy aim will be delivered by focusing on four key priorities:-

- Prevention – supporting environments where children and young people choose not to smoke and don't see adults smoking;
- Protection – protecting children, adults and pets from second-hand smoke;
- Cessation – helping people to stop smoking; and
- Support and leadership – demonstrating the importance of anti-tobacco actions at an individual, team, organisational and societal level.

The Lanarkshire Tobacco Control Steering Group will be responsible for the implementation and monitoring of the strategy and will consist of Community Planning Partners across both North and South Lanarkshire local authority areas.

Outcome(s):

(1) The content of the report was noted.

13 Community Justice in South Lanarkshire Report

The Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership submitted a report on Community Justice in South Lanarkshire.

The report provided an update on Community Justice activity for the period 1 April 2017 to 31 March 2018. This details the activities that contribute to the seven national outcomes using the common indicators provided by the Scottish Government. The exercise also highlighted the need for additional supports to be put in place to ensure adequate reporting on both Community Justice activities and Justice Services.

As a result of this identified need, a Performance and Systems Development Post will be created to assist with the development and implementation of systems to capture performance related and outcome based information for Justice Services.

Outcome(s):

(1) The content of the report was noted.

14 South Lanarkshire Register for Information

The Head of Communications and Strategy, South Lanarkshire Council, provided the Board with an update on the information circulated to Community Planning Partners from 16 September 2018 to 15 November 2018.

Outcome(s):

(1) The content of the report was noted.

15 AOCB

Locality Planning Mapping Update

The Central Research Unit Manager, South Lanarkshire Council provided the Board with an update on Locality Planning Mapping.

At the Partnership Board meeting of 6 June 2018 a progress report was provided on the Local Outcome Improvement Plan, Neighbourhood Planning and Learning. Following this update, it was agreed that a Locality Planning Mapping exercise be carried out to identify the various locality planning processes which were being undertaken across the Community Planning Partnership.

A Locality Planning Mapping workshop took place on 2 August 2018 with representatives from the Health and Social Care Partnership; Youth, Family and Community Learning Service; Problem Solving Groups and Neighbourhood and Community Led Planning.

Following discussion by the group, areas for improvement were identified which included improved communication between various Locality Planning Groups and joined up approaches to locality planning.

Further consideration on how to take Locality Planning Mapping forward will be discussed by the South Lanarkshire Community Planning Progress Group.

Third Sector Interface Outcome Framework

The Chair advised that she had received a letter from Aileen Campbell MSP regarding the new Third Sector Interface Outcome Framework and it was agreed that this would be circulated to the Board members for information.

Outcome(s):

(1) Noted; and

(2) Letter received from Aileen Campbell MSP to be circulated to the Board members.

16 Date of Next Meeting

The next meeting of the Board will be held on 28 February 2019 in Committee Room 1, Almada Street, Hamilton, ML3 0AA.

Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

Subject:	Child Sexual Exploitation
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ advise the Partnership Board of the national and local position in relation to Child Sexual Exploitation and the implications for South Lanarkshire.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the work of the South Lanarkshire Child Protection Committee in continuing to progress activity of the Scottish Government's [Child Protection Improvement Programme](#), the [National Action Plan to Prevent & Tackle Child Sexual Exploitation in Scotland](#) and other associated matter of national and local importance be supported. Partners are expected to link closely with the South Lanarkshire Child Protection Committee and engage fully in addressing the presenting issues in relation to Child Sexual Exploitation for children and young people;
- (2) that the work of the South Lanarkshire Child Protection Committee to progress the National Child Sexual Exploitation Action Plan be noted;
- (3) that the revised South Lanarkshire Child Protection Committee local action plan in relation to Child Sexual Exploitation be noted and circulated (available in April 2019) to raise awareness within individual professional, disciplines and partnerships be noted;
- (4) that there be awareness of the South Lanarkshire Child Protection Committee website www.childprotectionsouthlanarkshire.org.uk and have relevant publicity material including the new suite of [SLCPC - CSE Leaflets](#) in reception areas and public areas for distribution;
- (5) that the Child Sexual Exploitation awareness poster developed by lived experience young people available from March 2019 (see example in page 4 of report) be displayed;
- (6) that the training needs be identified within individual agencies and liaise with the South Lanarkshire Child Protection Committee Learning and Development Worker to identify gaps and report on awareness raising activity and training; and
- (7) that the proposed scoping of awareness raising from the Child Sexual Exploitation and online safety sub group to establish understanding across services be noted.

3. Background

3.1. Child Protection Improvement Programme (CPIP)

3.1.1. In 2017, the national CPIP systems review, independently chaired by Catherine Dyer, accepted a suite of recommendations and actions contained in two published reports. Their implementation will strengthen the child protection system in Scotland.

3.1.2. The [Child Protection Improvement Programme](#) report sets out 35 actions covering children's hearings; leadership and workforce development; inspections of children's services; neglect; data and evidence; Child Sexual Exploitation (CSE); child internet safety; and trafficking. The systems review report makes 12 recommendations, covering initial and significant case reviews, Child Protection Committees (CPCs), the Child Protection Register, and matters of leadership, governance and accountability.

3.2. National CSE Group

3.2.1. The national CSE Group works to implement the national CSE action plan, and also to develop proposals for policy and practice improvement in relation to the action plan within the wider context of child sexual abuse. South Lanarkshire is represented on this group. It has strategic oversight of the national action plan and shares knowledge across CPCs and locally between services. It works with CPCs to raise awareness of the issues and build on local knowledge and promote understanding and expertise. An annual progress update report from the national group is expected in March 2019. At a local level the South Lanarkshire Child Protection Committee (SLCPC) has met its local action plan targets to date.

3.3. SLCPC – CSE and Online Safety Sub Group

3.3.1. We reviewed and revised our local strategic response to CSE in 2018. The revised CSE and online sub group has strong multi-agency representation. Our membership includes:-

- ◆ SLCPC Lead Officer;
- ◆ Learning and Development Worker;
- ◆ Community Safety Police Scotland;
- ◆ Sexual Health Service;
- ◆ Social Work Resources;
- ◆ Education Resources;
- ◆ Integrated Family Support Services (IFSS);
- ◆ Leisure Services; and
- ◆ Third Sector.

3.3.2. A new terms of reference sets out expectation and the expected levels of commitment across the Partnership. The group will report regularly to the SLCPC.

3.3.3. Linked to the South Lanarkshire children's services' plan, and the SLCPC business plan, it takes forward the work of the national CSE action plan (due to be updated by the national group in April 2019) and considers it in a local context in terms of its own action plan priorities. The work is developed to support the workforce across an area of increasing concern locally and nationally. The most significant increase relates to young people targeted online. Community risks continue.

3.3.4. On 27 February 2019, the above sub group will host a development day to quality assure progress and focus on further developing its own action plan for the year ahead. Priority areas include (a) update of local CSE guidance, (b) improvements in data collection (once the national shared data set is agreed), (c) consider CSE in the context of the new national human trafficking and exploitation strategy, (d) ensure a continued drive on raising public awareness and public information in relation to CSE and online safety and (e) continue to deliver training to the workforce.

3.4. SLPCPC – Learning and Development

3.4.1. We have a comprehensive SLPCPC – child protection training programme for the multi-agency workforce in South Lanarkshire. Practitioners and Managers can learn about CSE by attending a briefing, workshop or full day course depending on their needs. Demand is consistently high and will continue to be offered. Around 300 staff have learned about CSE with us in the programme year 2018-2019. We offer bespoke training and support other areas with the Lead Officer taking part in a CSE conference as a guest speaker with Aberdeen CPC and also for Police Scotland in 2018 at force training in Fife.

3.4.2. Progressed by the SLPCPC Learning and Development Worker, the aim is to raise awareness of how children and young people become involved in CSE, the impact of their involvement and how practitioners can respond effectively to protect and support children and young people at risk of, or affected by child sexual exploitation. This includes the identification and response to perpetrators.

3.4.3. We hosted a highly successful regional CSE and child trafficking workshop on behalf of the national CSE group in late January 2019. A total of 50 multi-agency members of targeted staff across four local authorities from Police, Social Work, Health and Education attended and will cascade learning across their organisation.

3.4.4. We actively encourage partners to link with the SLPCPC Learning and Development Officer to ensure staff within organisations at all levels have the required knowledge and skills in this area. A scoping exercise is planned.

3.5. CSE awareness campaigns

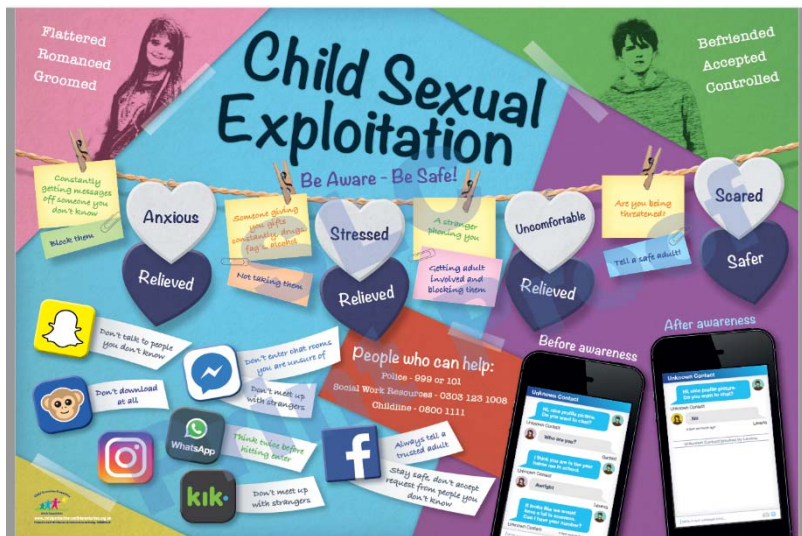
3.5.1. We routinely host local CSE campaigns across social media and to the multi-agency workforce. We published a suite of [SLPCPC - CSE Information](#) leaflets for children and young people, parents and carers, professionals, hotels, licensed premises and private hire/taxi companies across South Lanarkshire in 2018. Almost 1000 leaflets were circulated to businesses across the authority who work in the high risk night time economy sector. We are preparing to once again to support [National CSE Awareness Day](#) on 18 March 2019.

3.5.2. Plans are also in place to host four public information events this year. Our focus will include the revised Barnardo's night watch online resources.

3.6. CSE – involving young people

3.6.1. Working with Intensive Family Support Service (IFSS) in South Lanarkshire we held a consultation event with a group of young people directly affected by CSE. We were offered a raw picture of the impact on young people and gained essential information around early indicators of both community and online activity that led to the risk of CSE and the impact on young people.

- 3.6.2. We found improving strengths in some areas and young people were encouraged to help us learn how to support young people and reduce risk in areas they felt we needed to know more about. This included a need to improve our online resources. One young person said they would say to any young person at risk of CSE;
- 3.6.3. “Here you, listen to me right now, block all those people, it’s not worth the hassle. Alcohol and stuff might be free at the time but they always want something back. They will never leave you alone.”
- 3.6.4. Young people also worked on a media campaign with us and have created a CSE awareness poster (below) for young people. This will be displayed in a number of places across South Lanarkshire.



New - CSE poster (expected launch date of March 2019)

4. Employee Implications

- 4.1. There are no employee implications associated with this report.

5. Financial Implications

- 5.1. Campaign and public information event costs are met for the SLPCPC budget. Partners contribute as requested in relation to specific tasks.

6. Other Implications

- 6.1. It is essential to ensure maximum opportunity for all in protecting children and young people. The SLPCPC asks the Community Planning Partnership (CPP) and partners consider future reporting opportunities. We also welcome requests from the CPP that can be remitted back to the SLPCPC - CSE and online safety sub group for action.
- 6.2. Consideration to be given to how the CPP and partners can increase its support in encouraging or requesting further awareness raising opportunities across the CPP and partners.
- 6.3. Partners are encouraged to consider their contribution to the work of the SLPCPC by ensuring staff across the multi-agency workforce are appropriately signposted to opportunities to improve their understanding of CSE and improve outcomes for children and young people.

7. Equality Impact Assessment and Consultation Arrangements

- 7.1. There are no Equality Impact Assessment or consultation arrangements implications associated with this report.

Val de Souza

Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

19 February 2019

Contact for Further Information:

If you would like further information, please contact:-

Caren McLean, Lead Officer Child Protection, South Lanarkshire Council

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Email: caren.mclean@southlanarkshire.gov.uk

Safaa Baxter, Independent Chair, South Lanarkshire Child Protection Committee

Tel: 01698 894135

Email: safaa.baxter@southlanarkshire.gov.uk

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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Finance and Corporate Resources) South Lanarkshire Council

Subject:	Community Planning Budget and Expenditure (to 1 February 2019 – Period 12)
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the Community Planning Partnership Budget and Expenditure as at 1 February 2019 (Period 12).

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendation:-

- (1) that the content of the report is noted.

3. Background

3.1. Details of the South Lanarkshire Community Planning Partnership Budget and Expenditure are reported to every Partnership Board meeting. This provides the Partners with an opportunity to seek clarification on the budget and sums spent during the relevant period.

4. Budget and Expenditure

4.1. The total available budget for 2018-19 is £82,357.

4.2. The total expenditure at the end of Period 12 is £35,778.98. The total anticipated expenditure to 31 March 2019 is £37,428. This would leave an anticipated closing balance of £44,929 as at 31 March 2019. Appendix 1 provides a breakdown of the expenditure to date.

5. Income and Expenditure during 2018-19

5.1. Specific spend within this period relates to costs for the Welfare Reform Event.

5.2. A further update will be provided at the next meeting of the Partnership Board on 17 April 2019.

6. 2019-20 Funding

6.1. With reference to the Budget Report dated 13 December 2017, the Board agreed that partner contributions would not be required for the financial year 2018-19, as part of South Lanarkshire Council's budget considerations. It was also agreed that this would resume for 2019-20, and that the payment of partners' contributions would be requested during April 2019. Partners' will therefore be invoiced for their contributions during April 2019.

7. Employee Implications

7.1. There are no employee implications associated with this report.

8. Financial Implications

8.1. There are no financial implications associated with this report.

9. Other Implications

9.1. There are no risk or sustainability issues associated with this report.

10. Equality Impact Assessment and Consultation Arrangements

10.1. There are no Equality Impact Assessment or Consultation implications associated with this report.

Paul Manning

Executive Director (Finance and Corporate Resources)

South Lanarkshire Council

7 February 2019

Contact for Further Information:

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Community Planning Budget 2018-19			
<u>Opening Balance April 2018</u>			£82,357
<u>Income</u>			
There will be no Partner Contributions for 2018-19			
		£	£
<u>Proposed Expenditure</u>		Proposed Expenditure	Expenditure
Neighbourhood Planning including Participatory Budgeting		40,500	32,354.00
Capacity Building/Transformational Change		30,000	0.00
Printing/Stationery/Advertising/General		1,300	848.98
Reports, Strategies and Plans		1,000	0.00
Training and Development		4,500	0.00
Travel		557	3.90
Community Planning Conference		4,500	2,572.10
<u>Total Expenditure</u>		£82,357	£35,778.98
<u>Anticipated Closing Balance Carried Forward March 2019</u>			£44,929

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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Finance and Corporate Resources) South Lanarkshire Council

Subject:	Outcomes from the Welfare Reform Event
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide an overview of the Welfare Reform Event and an update on the resulting and planned activity.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the overview of the Welfare Reform Event is noted
- (2) that the update on the Partnership data collection is noted; and
- (3) that the actions outlined in the next steps (see 8.1.) are progressed through the Welfare Reform Group.

3. Background

3.1. At the CPP Board meeting held on 6 June 2018 it was agreed that a Welfare Reform Event should be held for Partners to give wider consideration to the impacts of Welfare Reform and establish a process to provide the Board with a more comprehensive position report.

3.2. The event took place on Friday 23 November 2018 at the Council Offices, Almada Street, Hamilton and provided an opportunity to engage with a wide range of stakeholders and community organisations on the impacts of Welfare Reform. Twenty-two organisations were represented at the event.

3.3. This report provides an overview of the event; some of the key messages and an outline of current and planned activity.

4. Overview of the Event

4.1. The event was very well attended with representatives across a wide range of organisations including Housing Associations, NHS, voluntary organisations, food banks, Citizen's Advice, the Department for Work and Pensions, a range of council services, Police Scotland and Scottish Fire and Rescue Service. The list of organisations represented is attached at Appendix 1.

- 4.2. Delegates attending were asked a series of questions about the impact of Welfare Reform on the people who they work with and support and their organisation; and actions that could be taken to minimise the impact of Welfare Reform.
- 4.3. A thought provoking film on the 'lived' experiences of people who live and work in South Lanarkshire with the impacts of Welfare Reform was presented. This was produced by Community Links on behalf of the Partnership and formed part of the proceedings at the event. Final editing is currently taking place to make this suitable for viewing on the Community Planning website. A link will be issued to all Partners when this work is complete.

5. Key messages

- 5.1. A significant amount of information was gathered during the event and work has taken place with the Welfare Reform Group to process this and identify the key messages. A number of these are provided below:-

- Cluttered landscape – so many services;
- Financial Support is complex and lacks co-ordination;
- Increased use of high cost credit (money lenders);
- Increased demand on the Social Welfare Fund;
- Clients with mental health issues are getting younger;
- Lack of fresh food;
- Carers struggle to manage work and care responsibilities;
- Meeting school costs is challenging;
- More families accessing Third Sector supports such as Breakfast Clubs;
- Increased crime, for example Shoplifting of essential goods and Anti-Social Behaviour;
- Efficiencies through improved Joint Working across Services;
- Staff “go the extra mile” to support vulnerable families; and
- Staff are undertaking more complex roles.

- 5.2. At the event, each group was asked to agree their top three suggestions for moving forward with Welfare Reform. The following is a summary of these and a survey has been issued to the organisations who attended the event with the purpose of prioritising them:-

- Co-location of services;
- Sharing good practice;
- Job Shadowing Opportunities;
- Sharing and using information more effectively;
- Joint training, raising awareness of all services;
- Devolve Universal Credit;
- Key worker model for most vulnerable;
- Better referral and signposting;
- Networking at local level, partnership level and between sectors;
- Engagement with customers to understand their experience – what do we do right, what do we do wrong;
- Better information or options for clients;
- Better access to community services (cheaper or free);
- Better and more accessible advice and support via community hubs where public and voluntary sectors deliver in partnership;

- Feedback the challenges to the UK and Scottish Government; and
- Directory of all services throughout South Lanarkshire, flowcharts of services and provisions available.

6. Welfare Reform Statistical Report Update

- 6.1. In terms of collecting wider Partnership data, the existing Welfare Reform report to the Board has been changing to have a wider focus to include partners and private sector impacts. Further work has begun to augment the report with information from other stakeholders and community organisations.
- 6.2. A survey asking information about the types of data that organisations hold and are able to share was issued. Sixteen organisations responded to this request including NHS, Children’s Services, Police Scotland, DWP, South Lanarkshire Leisure and Culture, Citizens Advice, Housing Associations, Foodbanks and a Community Organisation. The organisations were then asked to provide samples of their data.
- 6.3. An overview of the data samples provided by organisations has been completed and this work will continue to be progressed by the Welfare Reform Group. The group aim to have a revised Welfare Reform Update report to the Board by spring 2019.

7. Welfare Reform Group

- 7.1. South Lanarkshire Council has an established Welfare Reform Group. The membership of this group has recently been extended to include the NHS. As a result of the event, a number of areas of work need to be progressed and it is recommended this is undertaken through the Welfare Reform Group with engagement with partners as required.

8. Next Steps

- 8.1. In relation to the outputs and outcomes from the event, the Welfare Reform Group will progress the following actions:-

Action	Timescale
Consolidate all of the outputs from the event	8 February 2019
Review the findings of the prioritisation survey	15 February 2019
Consider the welfare data available from Partner organisations	1 March 2019
Prepare an action plan to progress improvements in the approach to Welfare Reform through a Partnership approach	8 March 2019
Develop a Welfare Reform page for the Community Planning Website	30 April 2019

8.2. A further report will be presented to the CPP Board on 17 April 2019 that will provide an update on the above actions including a plan for taking forward the suggestions for Welfare Reform together with an overview of the data requirements.

9. Employee Implications

9.1. There are no employee implications associated with the report.

10. Financial Implications

10.1. There are no financial implications associated with the report.

11. Other Implications

11.1. There are no risk or sustainability issues associated with the content of this report.

12. Equality Impact Assessment and Consultation Arrangements

12.1. There are no Equality Impact Assessment or consultation arrangement implications associated with this report.

Paul Manning

**Executive Director (Finance and Corporate Resources)
South Lanarkshire Council**

7 February 2019

Contact for Further Information

If you would like further information, please contact:-

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List of Organisations/Partners in attendance

Cairn Housing Association
Calderwood Baptist Church
Citizens Advice, East Kilbride
Citizens Advice, Hamilton
Department for Work and Pensions
East Kilbride Community Food Bank
East Kilbride Housing Association
Healthy Valleys
Healthy 'n' Happy
NHS Lanarkshire
Police Scotland
Routes to Work South
Scottish Fire and Rescue Service
South Lanarkshire Access Panel
South Lanarkshire Carers Network
South Lanarkshire Council
South Lanarkshire Health and Social Care Partnership
South Lanarkshire Leisure and Culture
Skills Development Scotland
Strathclyde Passenger Transport
The Machan Trust
VASLan

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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Finance and Corporate Resources) South Lanarkshire Council

Subject:	Preparing for Brexit
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide an update on Brexit resilience planning arrangements and the Brexit risk workshop held on 30 January 2019 detailing the risks and control measures that have been identified

2. Recommendation(s)

2.1. The Board is asked to approve the following recommendation(s) that:-

- (1) Resilience preparations which are taking place for Brexit are noted;
- (2) The outcomes from the Community Planning Partnership risk workshop event are noted.
- (3) The Brexit risk register detailed in Section 5 of the report is approved; and
- (4) Further updates will be provided to the Community Planning Board, as required, as Brexit negotiations develop.

3. Background

- 3.1. As matters stand Friday 29 March 2019 (23.00 hours) is the prescribed date for the UK's exit from the EU. This can only be postponed by mutual consent of the UK and EU or in consequence of the UK announcing a general election or second EU referendum.
- 3.2. The existing Brexit deal was subject to a "meaningful vote" in the House of Commons on Tuesday 15 January 2019. The deal was rejected by a majority of MP's.
- 3.3. A revised deal was then presented on 29 January 2019. From the seven amendments debated, two were approved indicating that a majority of MPs are against exiting without a deal and are against the Northern Ireland backstop. This provided a mandate for the UK Government to go back to the EU with the intention of 'replacing' the Irish backstop. If a deal cannot be reached and without postponement to the departure date of 29 March 2019 the UK will leave the EU without a negotiated deal, falling back on World Trade Organisation (WTO) conditions.

- 3.4. The Community Planning Partnership (CPP) Board agreed on 12 December 2018 to hold a risk workshop to identify the risks posed by Brexit which could potentially affect the delivery of the Community Plan. This report will provide an overview of the risks and control measures identified.
- 4. Resilience Planning**
- 4.1. In a national context the multi-agency Scottish Resilience Partnership (SRP) EU Exit Working Group will meet on a regular basis up to 29 March 2019. The same applies to Scottish Government Resilience Room meetings at Ministerial level (chaired by Deputy First Minister). Community Planning Partners are represented at both forums.
- 4.2. Police Scotland are in the process of preparing a Multi-Agency Co-ordination Centre (MACC) at Bilston Glen, Edinburgh. The MACC will operate over the initial 12 week period designated as “Operation Yellowhammer” commencing 29 March 2019, where the Government anticipates issues such as demonstrations and supply chain impacts to be most acute because they will be spontaneous and the travel, freight and transport sectors will be in a period of adjustment.
- 4.3. A national exercise is planned for 20 February 2019 to test responses to EU Exit scenarios. South Lanarkshire Council’s Resilience Adviser and the local Police Division are representing Lanarkshire at this event.
- 4.4. In a regional context, each of the three Regional Resilience Partnerships (RRP) – of which the West RRP covers all the Lanarkshire, Ayrshire, Dunbartonshire and Renfrewshire division areas, Glasgow and Dumfries and Galloway - has held an EU Exit workshop highlighting current planning assumptions, key dates and national co-ordination arrangements anticipated.
- 4.5. Both the council and NHS Lanarkshire have established Brexit Resilience Groups to co-ordinate activity for their organisations and to feed into the work of the Local Resilience Partnership.
- 4.6. In a local context the Local Resilience Partnership (LRP) - which is led by the Divisional Commander - will meet in February 2019 to address national planning assumptions and mitigations in place/arising from those in the context of Lanarkshire. The meeting will also establish local co-ordination arrangements to sustain communication and engagement across LRP partners over the initial 12 week period designated as “Operation Yellowhammer”. This will take account of LRP EU Exit Risks and Mitigations template and LRP EU Exit Preparedness Checklist as provided by the RRP.
- 4.7. Partner organisations have also been involved in provision of support and guidance to businesses located within South Lanarkshire, to help them prepare for Brexit.
- 4.8. Advice published by the Government and other economic development agencies is shared via business networks in order to ensure that South Lanarkshire businesses are as informed as possible. Scottish Enterprise’s ‘Prepare for Brexit’ campaign is an example of the advice which is available to businesses. Sources of information and links to self-help support tools have also been added to South Lanarkshire Council’s website.
- 4.9. Prior to the Brexit Risk Workshop, a questionnaire was issued to all partners. It was evident from responses that a significant amount of resilience work has been

undertaken by partner organisations in preparation for the various challenges which Brexit may present.

4.10. The Community Planning Brexit risk workshop is one strand of wider planning arrangements being undertaken by partners.

5. Brexit Workshop

5.1. The workshop was attended by representatives from:-

- South Lanarkshire Council;
- Scottish Fire and Rescue Service;
- Strathclyde Partnership for Transport;
- South Lanarkshire Health and Social Care Partnership;
- Scottish Enterprise;
- Police Scotland;
- NHS Lanarkshire; and
- VASLan.

5.2. From the responses provided by partners to the pre workshop questionnaire, it was possible to identify four key risks areas for further consideration:-

- Workforce;
- Procurement and trade;
- Funding and finance; and
- Local communities and economies.

5.3. Workshop attendees were asked to consider risks for each area. The proposed CPP Brexit risk register is summarised below in Table One.

Table One – Proposed CPP Brexit risk register

Risk Theme	Key Implications	Inherent Risk Score	Sample Controls	Residual Risk Score
Procurement and trade	<ul style="list-style-type: none"> • Cost of goods and services • Supply chain issues • Availability of goods and medicines • Currency/exchange rate fluctuations 	9	<ul style="list-style-type: none"> • Engagement with suppliers • Identification of alternative/ replacement products • Contingency plans • Regional resilience planning 	5
Finance and funding	<ul style="list-style-type: none"> • Loss of EU funding • Difficulties accessing alternative funding streams • Inflation on goods • Trade tariffs 	7	<ul style="list-style-type: none"> • Existing EU projects - funding guaranteed by HM Treasury • Monitoring of contract costs 	5

Risk Theme	Key Implications	Inherent Risk Score	Sample Controls	Residual Risk Score
			<ul style="list-style-type: none"> Budget/Financial planning processes 	
Local communities and economies	<ul style="list-style-type: none"> Lack of planning/engagement by public sector organisations Employment opportunities Reduced growth investment Financial pressures on individuals/families 	8	<ul style="list-style-type: none"> Local Resilience Forum/National Resilience Partnership Contingency Plans Annual reviews of the Community Plan/Quarterly reviews at thematic board level. Community Councils and Groups able to assist at local level 	3
Workforce	<ul style="list-style-type: none"> Loss of the available workforce Skills shortages loss of experience Settlement application process Recruitment difficulties 	5	<ul style="list-style-type: none"> Communication with staff Employee support teams Work undertaken to identify numbers of EU nationals Citizens Advice Bureau funding and legal helpline to assist EU nationals 	3

6. Next Steps

- 6.1. Given the preparations noted at Section 4 of the report, no separate work stream is required to mitigate the specific CPP Brexit risks identified.

7. Financial Implications

- 7.1. None at present.

8. Other Implications

- 8.1. A failure to plan for Brexit could adversely impact on partner organisations delivery of the Community Plan and those who depend on the services provided.
- 8.2. Brexit plans will offer significant mitigation of these risks, although it is recognised that the potential impacts from a No Deal Brexit in particular cannot be fully mitigated.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. This report does not introduce a new policy, function or strategy or recommend a change to existing policy, function or strategy and therefore no impact assessment is required.
- 9.2. Ongoing dialogue will continue with trade unions, community groups, the DWP, national and local working forums, neighbouring local authorities and the NHS.

Paul Manning

**Executive Director (Finance and Corporate Resources)
South Lanarkshire Council**

14 February 2019

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Report

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Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Community and Enterprise Resources), South Lanarkshire Council

Subject:	Proposal for the South Lanarkshire Food Strategy
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1. Purpose of Report

1.1. The purpose of the report is to:

- Inform the Partnership Board of the preparation by South Lanarkshire Council of a Food Strategy covering the period 2019-2024.

2. Recommendation

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) Note the content of the proposed plan for the development of a Food Strategy 2019-2024; and
- (2) Note that consultations with partners is being organised to support the formulation of the Food Strategy and the establishment of a food partnership.

3. Background

- 3.1. South Lanarkshire Council as well as partners have been active on food issues for many years with activities including: improvement of food hygiene and standards; healthy eating and nutrition programmes; the development of initiatives tackling food poverty; support to the third sector and communities involved in food related initiatives; and support to food businesses.
- 3.2. In September 2018, the Scottish Government published the Good Food Nation Programme of Measures which identifies five key areas of work: Health, Social Justice, Knowledge, Environmental Sustainability and Prosperity. The programme reinforces the commitment of the Government to the concept and reality of Scotland as a Good Food Nation and offers a framework of actions and guidelines for the development of local food strategies.
- 3.3. The Community Empowerment (Scotland) Act 2015, Part 9 has introduced new rights, duties and responsibilities regarding the provision of allotments and food growing opportunities for local authorities.

- 3.4. The South Lanarkshire Community Plan (2017-2027) proposes specific approaches to achieve its Priority Outcomes. Food initiatives show potential to contribute to the following approaches and changes:
- Inclusive Growth - Increase number of business start-ups;
 - Financial Inclusion - Improve access to food and crisis aid;
 - Education Skills and Development - Increase youth employment opportunities;
 - Health inequalities - Empowering communities to improve their own health and wellbeing; and
 - Improving local environment and communities - Continuous improvement to environmental quality and communities living more sustainably and ensure communities are more actively involved in local decision making.
- 3.5. The development of local food strategies is part of a recent global trend. It echoes the increasing willingness to embark on a process of transition towards more sustainable food systems to tackle health, social, economic and environmental challenges which are related to food. This trend also demonstrates the significant potential of local authorities - as places of empowerment and innovation - to deal with food issues.
- 4. Proposed Food Strategy 2019-2024**
- 4.1. The Food Strategy will cover the period 2019-2024 and propose a vision for the development of a sustainable food system for the council, its partners and its communities. It will also set out the objectives, outputs, activities and expected outcomes.
- 4.2. The Food Strategy will define the council and the community's approach to address food related challenges, needs and demands. The strategy will encompass social, health, economic and environment concerns. In particular, it will represent a commitment to address food poverty and inequality as well as food related health issues and ensure the environmental sustainability of the food system.
- 4.3. The Food Strategy will build on the current initiatives of the council and identify future opportunities within a single and comprehensive strategic framework with common and agreed objectives. The strategy will enable higher horizontal and vertical policy integration and co-ordination within the council and with the council's partners and other stakeholders. The strategy will offer a systemic approach to deal with the various and interrelated food challenges and take food as an opportunity to promote higher quality, thriving and sustainable communities.
- 4.4. Involvement of relevant services of the council, partners as well as community engagement will be key aspects of the strategy formulation so as to ensure that food related challenges are fully addressed and needs captured. Stakeholder representation will also enable higher commitment to the strategy implementation.
- 4.5. In addition, the council is expected to establish a food partnership – a cross sector body – that would drive the Food Strategy agenda and be a forum for discussion and debate. The intention is to involve representatives from the public, private, voluntary and community sector.
- 5. Proposed Plan for the development of the Food Strategy 2019-2024**
- 5.1. The proposed timeline below provides the next steps for the development of the Food Strategy 2019-2024.

Next steps	Proposed Timeframe
Definition of the vision and objectives of the Food Strategy: <ul style="list-style-type: none"> - Identification of food related challenges and opportunities (health, social, environmental and economic) as well as the needs and wants through consultations and engagement with Services and employees, partner organisations, private sector, third sector and existing forum; - Identification of EU, national and local priorities through policy review and consultations; - Development of a Media Engagement Plan; - Development of a Community Engagement Plan; - Production of an intermediate report compiling and synthesizing the vision and objectives of the strategy. 	December 2018 – April 2019
Consultations (internal and key external stakeholders) to share and discuss the Food Strategy's vision and objectives.	March 2019
Definition of the governance and reporting mechanisms of the Food Strategy: <ul style="list-style-type: none"> - Definition of internal reporting mechanisms; - Start of the establishment of a food partnership and potential sub-working groups based on needs (e.g. Fairtrade steering group, Food growing sub-group, etc). 	April 2019
Submission of the draft of the Food Strategy's vision and objectives.	May 2019
Definition of the expected outcomes and outputs as well as activities for the first year through consultations with Resources and employees, the food partnership and sub-groups and proposition of a monitoring system. It is proposed that activities of the Strategy will be defined on an annual basis and a midterm review of the strategy will be conducted.	May – June 2019
Consultations (internal and key external stakeholders) to share and discuss the Food Strategy's outcomes, outputs and activities. Public consultation (surveys) to share and discuss the overall Food Strategy.	July 2019
Submission of the Food Strategy.	September 2019
Application to join the national Sustainable Food Cities Network (considering applications to other international networks/labels).	September 2019
Launch of the Food Strategy with the organisation of a Food Forum (public event) and media engagement.	October 2019

6. Strategic Environmental Assessment

- 6.1. In January 2019, the Pre-screening exercise will be undertaken in order to assess whether a Strategic Environmental Assessment (SEA) is required. This exercise is expected to last from 3 to 4 weeks. Moreover, a Screening might be carried out depending on the results of the Pre-screening.
- 6.2. If the Screening concludes that an SEA is required, the timeline for the development of the strategy indicated above will be modified to take into account the deadlines and stages imposed by the SEA process. In that case, it is expected to have the final version the Food Strategy in December 2019 rather than August.

7. Employee Implications

- 7.1. There are no employee implications at this stage.

8. Financial Implications

8.1. There are no financial implications at this stage.

9. Other Implications

9.1. The Food Strategy will support the outcomes of the Sustainable Development and Climate Change Strategy 2017-2022.

10. Equality Impact Assessment and Consultation Arrangements

10.1. A consultation and an equalities impact assessment will be carried out as part of the development of the strategy.

Michael McGlynn

**Executive Director (Community and Enterprise Resources)
South Lanarkshire Council**

7 February 2019

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

Subject:	Development of Strategic Commissioning Plan 2019 to 2022
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the proposed work to develop the next three year Strategic Commissioning Plan 2019 to 2022.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the content of the report is noted; and
- (2) that the first draft of the Strategic Commissioning Plan 2019 to 2022, outlined in Appendix 1 of the report, is noted.

3. Background

- 3.1. As part of finalising the regulations and orders to support the Public Bodies (Joint Working) (Scotland) Act 2014, Integration Joint Boards (IJBs) were required to prepare and agree three year Strategic Commissioning Plans (SCPs) to enable integration arrangements to 'go live' within local partnerships.
- 3.2. The main purpose of SCPs is to set out how IJBs will plan and deliver services for their area over the medium term, using the integrated budgets under their control. SCPs also provide clarity to the parties (Council and NHS Board) regarding what they are required to operationally deliver and this sits alongside annual directions issued by the IJB.
- 3.3. In preparing and publishing SCPs, IJBs must ensure stakeholders are fully engaged in the preparation, publication and review of the SCP, in order to establish a meaningful co-productive approach, to enable integration authorities to deliver the nine national outcomes for health and wellbeing and achieve the core aims of integration.
- 3.4. In March 2016, South Lanarkshire IJB approved its first SCP covering the planning period 2016 to 2019. This Plan was very much seen as a first iteration setting out the key priorities for the future development of Health and Social Care Services in South Lanarkshire. The current Plan is in its final year and the IJB is undertaking work to develop the next iteration of the SCP for the period 2019 to 2022.

4. Progress to Date

4.1. Progress with the development of the Plan is in line with the original project plan. Since the last update to the IJB, a number of important pieces of work have either been progressed or are scheduled. An early version of the plan was presented to the IJB at its meeting of 12 February 2019. Since this meeting and in order to take account of further comments and feedback, a more developed and updated draft has been prepared and this is detailed within Appendix 1. This has been laid out in such a way that it follows a recognised strategic commissioning cycle of analyse, plan, do and review. In summary, the draft plan seeks to cover the following:

Section	Details Covered
Introduction	Provides information on the purpose of the Plan, how it has been developed and the leadership and governance arrangements.
Vision	Sets out the locally agreed vision for Health and Social Care Services and our duty to deliver the nine National Health and Wellbeing Outcomes set out in the Public Bodies (Joint Working) (Scotland) Act 2014.
Analyse	Main areas covered include:- <ul style="list-style-type: none"> ◆ policy and legislation affecting Health and Social Care; ◆ what has worked well?; ◆ what the strategic needs analysis tells us; and ◆ what the public and stakeholders have told us.
Plan	Covers how we intend to prioritise and plan services to respond to the information gathered through our analysis. In doing so, this covers the main strategic intentions against the strategic themes identified and agreed with stakeholders and the public.
Do	This section of the Plan covers how will we develop the necessary capacity and deploy our resources with regards to:- <ul style="list-style-type: none"> ◆ organisational development; ◆ workforce; ◆ the market; and ◆ enablers to support better integration.
Review	Provides a commitment with regards to how progress will be measured to understand if the Plan is delivering the strategic intentions set out and in turn support the achievement of better Health and Social Care outcomes for the public.

4.2. One of the cornerstones of developing the Plan has been the commitment to engage with all key stakeholders. This has been undertaken in line with the IJB participation and engagement strategy and in particular the national standards for community engagement. In September 2018, the first round of locality consultation sessions took place in each of the four localities and this was followed by a second tranche of events in December 2018. This suite of eight events in total were very well attended with between 80 and 120 people participating in each event. Attendance comprised of 50% of places being allocated to Health and Social Care staff with the remaining 50% made up of members of the public, carers, third sector – covering a range of voluntary organisations, the independent sector and elected members.

- 4.3. The events themselves focused on sense checking the 10 priorities agreed as part of 2016 to 2019 Plan, what is working well across localities, the main challenges and learning points and the key changes that should be reflected in the new plan.
- 4.4. In addition to the above, further participation and engagement activity has taken place through input to the four locality third sector forums in September 2018 and the launch of an online public consultation on the Plan and future priorities.
- 4.5. The electronic survey and public information supporting this went live on 12 October 2018 and ran for six weeks, closing at the end of November 2018. From a participation viewpoint, 240 members of the public completed the survey, which in itself is five times more than the consultation with the previous plan. The split across the four geographical areas of responders was as follows:-
- ◆ 21% from Clydesdale;
 - ◆ 21% from East Kilbride/Strathaven;
 - ◆ 28% from Hamilton/Blantyre;
 - ◆ 10% from Rutherglen/Cambuslang; and
 - ◆ 20% from outwith South Lanarkshire or where no locality was declared.
- 4.6. Given the strong and well developed partnership working with the council's Housing and Technical Resources and wider housing sector and the fact that the Plan has to reflect the housing contribution, information was also drawn from the successful consultation activity related to both the local housing strategy and rapid rehousing transition plan development.
- 4.7. In totality, the key messages emanating from the public and stakeholder consultation activity to date were:-
- ◆ consensus that the vision of working together to improve health and wellbeing in the community – with the community and the original 10 strategic themes remain as relevant today as when first agreed in 2016;
 - ◆ in prioritising the 10 strategic themes, the public deemed the most important three to be early intervention, prevention and health improvement followed by mental health and then delivering our core duties;
 - ◆ there are a number of new and emergent areas where we need to provide an increased focus including mental health, transitional arrangements from children's services to adult services and homelessness;
 - ◆ more work required in developing the enablers to integration, for example shared information systems, co-location in shared buildings and more integrated management systems;
 - ◆ the importance of strengthening locality planning and recognising the opportunity to coordinate services better within localities, even where there are multiple points of contact;
 - ◆ developing different models of intermediate care to support people to remain at home; and
 - ◆ promoting models of self-care and self-management, in particular enabling the public to look after their own health and wellbeing.

5. Next Steps

- 5.1. There remains work to be done in finalising the draft Plan and this will continue to be progressed with the key partners of the Council, NHS Board, third and independent sectors.

- 5.2. Prior to the Plan being submitted to the special meeting of the IJB to be held on 25 March 2019 for approval, the Plan has/will be presented and discussed at the following forums:

Forum	Date of Meeting
Strategic Commissioning Group	30 January 2019
NHS Corporate Management Team	11 February 2019
Integration Joint Board	12 February 2019
Council Corporate Management Team	14 February 2019
Social Work Resources Committee	20 February 2019
IJB Performance and Audit Sub Committee	26 February 2019
NHS Lanarkshire Planning, Performance and Resources Committee	27 February 2019
Community Planning Partnership Board	28 February 2019
Council Executive Committee	13 March 2019
Integration Joint Board	25 March 2019

- 5.3. Each iteration of the Plan will therefore consider and account for any further feedback and suggested amendments arising from the orientation of the forums listed above.
- 5.4. Importantly, once the Plan is approved, any new 'directions' issued by the IJB will be required to have the necessary read across and relevance to the Strategic Commissioning intentions articulated within the Plan. In turn, this will give the necessary clarity to the Council and NHS Board and primary operational delivery bodies of Health and Social Care Services.

6. Employee Implications

- 6.1. There are no employee implications associated with this report.

7. Financial Implications

- 7.1. There are no financial implications associated with this report.
- 7.2. The implications of the financial settlement for 2019-2020 are currently being finalised. Once confirmed, the Strategic Commissioning Plan will be updated to reflect the available resources and the proposals to align these resources to the Strategic Commissioning intentions.

8. Other Implications

- 8.1. There are no other implications associated with this report.
- 8.2. There are no sustainable development issues associated with this report.
- 8.3. There are no other implications associated with this report.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. Planned consultation arrangements are as outlined above and an equality impact assessment is currently in progress as part of developing and finalising the Plan.

Val de Souza

Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

19 February 2019

Contact for Further Information

If you would like further information, please contact:-

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Email: martin.kane@southlanarkshire.gov.uk

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*Working together to improve health and wellbeing
in the community – **with** the community*

**South Lanarkshire Integration Joint Board
Strategic Commissioning Plan
2019-22**

FOREWORD

Welcome to the second Strategic Commissioning Plan 2019-22 of the South Lanarkshire Integration Joint Board (IJB). It has now been three years since the IJB was established and there has been significant progress towards the development of better integrated health and social care services for the people of South Lanarkshire.

This plan has been developed through comprehensive Partnership and governance arrangements to ensure that the strategic direction outlined in the plan reflects the wishes and aspirations of the people of South Lanarkshire and also the national planning priorities set out by the Scottish Government.

Similar to the previous plan, the Partnership's ambition is to develop better integrated health and social care services and there have been a number of very positive achievements made over the 2016-19 period and these are detailed within this plan.

It is recognised that nothing stands still as demand for health and social care continues to change with people living longer, coupled to their needs becoming more complex. In meeting these challenges, the delivery of health and social care services will require to change. This has been reinforced from the consultation and engagement undertaken with the wider public and key stakeholders in developing this plan. A clear message that has come back consistently is the importance of early intervention and prevention and shifting the balance of care towards more community based provision. This is consistent with previous feedback and it is therefore incumbent on the IJB to ensure services are transformed and designed to meet these expectations.

The Partnership vision of "***working together to improve health and wellbeing in the community – with the community***" reflects these aspirations and we aim to provide a high quality and sustainable model of care as part of this vision. To make this happen, an ambition of this plan will be to look at how we can realistically shift our resources to support a model of care based upon interventions at the right time in the right place – increasingly in people's own homes and where appropriate to do so. Some of this will require transformational change decisions to be taken and this is something that the IJB is keen to embrace with its Partners.

This cannot be achieved in isolation. The role of communities and individuals is central to this and the philosophy through our Building and Celebrating Communities approach will be to work with communities to identify what they are best placed to do for themselves and where they then require our support in achieving their personal outcomes. This assets based approach will be intrinsic to the implementation of this plan and will be our overarching theme and central to investment being placed upon strong and effective locality planning.

As always, the ongoing development of the health and social care services relies heavily on the continued commitment of our staff and partners. We would like to thank everyone who has taken the time to contribute to this Strategic Commissioning Plan which reflects the needs and ambitions of South Lanarkshire and we are looking forward to working in close partnership with you as we collectively shape health and social care for the future.



CONTENTS

SECTION ONE: Introduction

- 1.1 Purpose of this Strategic Commissioning Plan**
- 1.2 The key stakeholders in developing the plan?**
- 1.3 How has the Plan been Developed?**
- 1.4 How will the plan be implemented?**
- 1.5 The importance of influencing the wider Community Planning Agenda**

SECTION TWO: The Vision for the People of South Lanarkshire

- 2.1 South Lanarkshire Vision**

SECTION THREE: Analysing South Lanarkshire

- 3.1 What the public and stakeholders told us was important?**
- 3.2 What has worked well from the last Plan?**
- 3.3 What the strategic needs analysis of our population tells us?**
- 3.4 The policy and legislative framework**

SECTION FOUR: Planning for South Lanarkshire

- 4.1 Planning**
- 4.2 Strategic Themes**
- 4.3 Strategic Commissioning Intentions**

SECTION FIVE: How will we DO this?

- 5.1 Organisational Development**
- 5.2 Workforce**
- 5.3 The Market for Health and Social Care Services**
- 5.4 Locality Planning**
- 5.5 Strategic Communication**
- 5.6 Financial Framework**
- 5.7 Support Services**
- 5.8 IJB 'Directions'**

SECTION 6: Reviewing our Progress

- 6.1 How we will know what we are doing is right**
- 6.2 Performance Measurement**

1.1 Purpose of this Strategic Commissioning Plan

The South Lanarkshire Strategic Commissioning Plan (SCP) sets out the overall strategy for health and social care services over the next three years. Although covering a three year period, the plan very much looks beyond this, given that the changes in population health and social care needs do not stand still.

Simplistically, this plan provides a direction of travel which will respond to:

- delivering against the Scottish Government strategic aspiration to shift the balance of care through the provision of services which are designed and delivered in the person's home and community
- demonstrating how the Partners will work to deliver the 9 National Health and Wellbeing Outcomes
- responding to what the public and key stakeholders told us was important to them through our extensive and ongoing consultation and engagement activity
- Taking account of the strategic needs profiling of the population of South Lanarkshire

1.2 The key stakeholders in developing and implementing the plan?

In line with the statutory requirements of the Public Bodies (Joint Working) (Scotland) Act 2014, South Lanarkshire Council and NHS Lanarkshire established formal integration arrangement to oversee the strategic development of health and social care services. On the 01st April, 2016, South Lanarkshire Integration Joint Board (IJB) assumed responsibility for the strategic direction of health and social care services in South Lanarkshire.

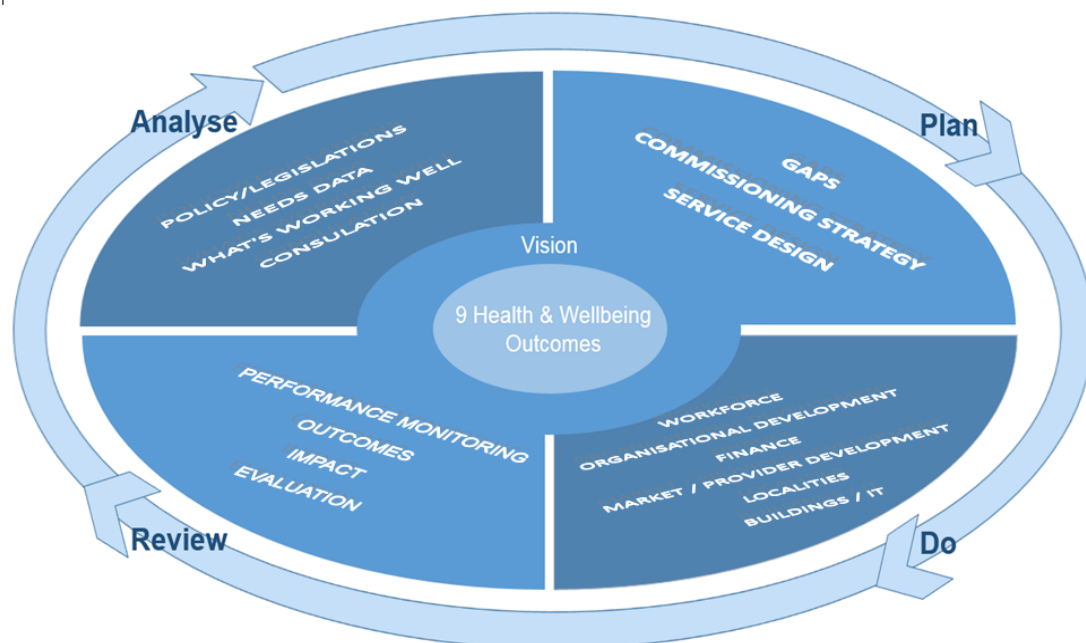
South Lanarkshire IJB is the body responsible for preparing this SCP, which sets out how resources will be directed to secure better health and wellbeing outcomes. A Housing Contribution Statement (HCS) to the Strategic Commissioning Plan is a statutory requirement to describe the links between housing, health and social care. The HCS core features are embedded throughout this plan.

Collaborative working is critical to the success of delivering the vision set out in the plan. South Lanarkshire Health and Social Care Partnership supports the IJB to operationally deliver community based health, social care and elements of housing services in South Lanarkshire, and is made up of the following organisations:

- NHS Lanarkshire
- South Lanarkshire Council
- Third sector organisations (represented through the Third Sector Interface, 'Voluntary Action South Lanarkshire' (VASlan))
- Independent care organisations (represented by Scottish Care)
- South Lanarkshire Health and Social Care Forum representing service users and members of the wider public
- Carers

1.3 How has the Plan been Developed?

The plan has been developed through a recognised strategic commissioning process which considers a four step cyclical approach of *Analyse, Plan, Do and Review* as outlined in the diagram below.



This plan will take each of the steps in this model to describe how we have developed our strategic intentions to improve health and social care services. A similar methodology has been adopted in the development of the plans for each of the four localities as outlined below.

Locality Planning

South Lanarkshire Health and Social Care Partnership comprises of the four localities set out in the table below:

Locality	Population 2016/17
Hamilton/Blantyre (ADD LINK TO LP)	108,030
East Kilbride (ADD LINK TO LP)	87,380
Clydesdale (ADD LINK TO LP)	61,474
Rutherglen/Cambuslang (ADD LINK TO LP)	60,216
Total	317,100

Each of the four localities has developed a locality plan which takes account of their own unique strengths and assets, as well as the respective challenges within their locality. We are working to ensure that services provided within these areas are meeting the needs of the people who live there.

All four localities have their own Locality Planning Group. These groups are populated by representative of the local community and have real influence to effect changes at a local level.

These Locality Groups are all represented on the Strategic Planning Group which has oversight of the South Lanarkshire Strategic Plan.

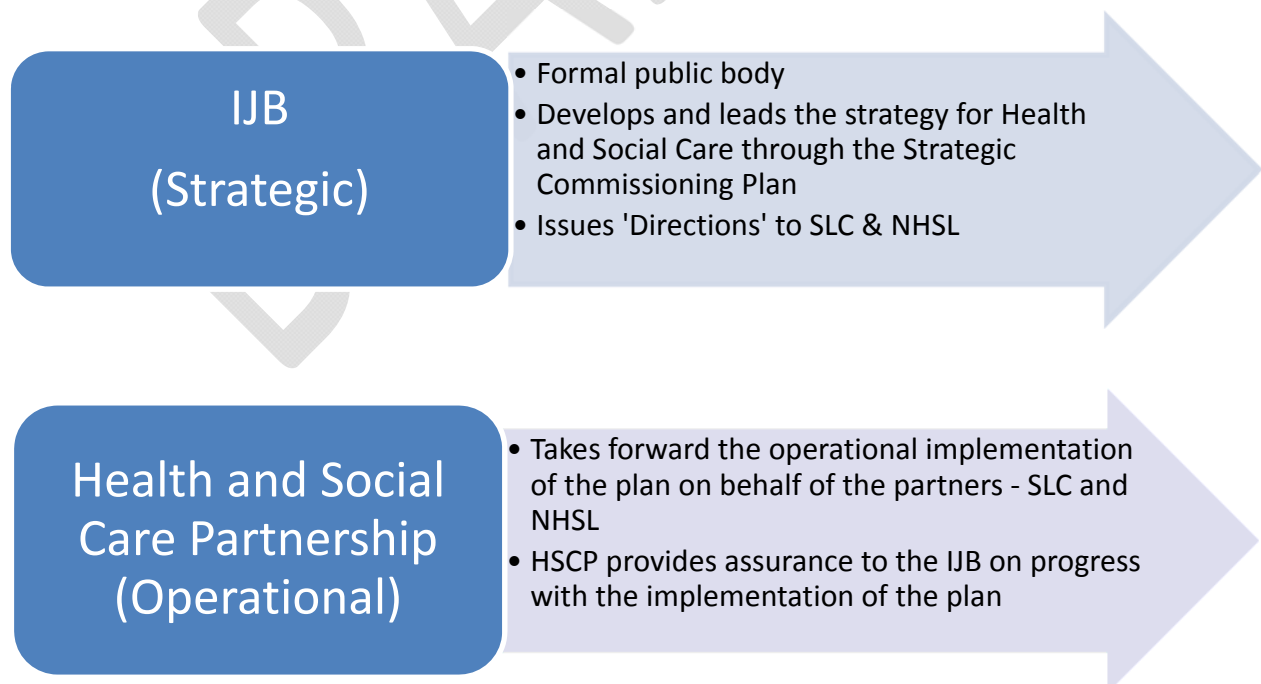
1.4 How will the plan be implemented in practice?

The development of the SCP has been led by the South Lanarkshire IJB. Specific governance arrangements established for the IJB include a Strategic Commissioning Group (SCG), four Locality Planning Groups (LPG) and thematic groups tasked with taking forward key priorities. Similar to the IJB, each of these groups include representatives of the independent sector, voluntary organisations, carers and the health and social care forum. A Local Housing Strategy (LHS) Steering Group is the main partnership body responsible for overseeing the strategic direction for housing. The LHS Steering Group Chair represents housing at the Strategic Commissioning Group. A Homelessness Strategy Group has also been established to take forward the priority outcomes for addressing homelessness as set out in South Lanarkshire's LHS 2017-2022 and within South Lanarkshire's new Rapid Rehousing Transition Plan 2019-24, and aligns with these Health and Social Care Partnership's governance arrangements.

The SCP has read across with other important plans including the Community Plan, South Lanarkshire Council Plan Connect, Local Housing Strategy (LHS), Children's Services Plan and NHS Lanarkshire's Achieving Excellence Strategy.

All these key stakeholders contribute to the development and delivery of the SCP. The IJB is responsible for approving the SCP and in turn, then directs both South Lanarkshire Council and NHS Lanarkshire to operationally deliver the strategic intentions outlined in this plan.

Simplistically the following diagram explains the role of the IJB (Strategic) and the HSCP (Operational) in executing the development and delivery of the plan.



1.5 The importance of influencing the wider Community Planning Agenda

The Integration Joint Board and Health and Social Care Partnership operates within a wider Community Planning context. Many of the responsibilities for the delivery of services are dependent on key Community Planning Partners working with the IJB and HSCP to achieve the best outcomes for the health, wellbeing and care of our local population. Relevant examples of where it makes sense to pull resources and ones which were highlighted through our consultation activity are:

- reducing the impact of social isolation
- addressing inequalities in health and wellbeing and closing the gap between those who have better health outcomes relative to those with poorer health overall
- working with communities to realise the benefits of good health and wellbeing and how they can have more control over this

The existing 'South Lanarkshire Community Plan' has a vision *to improve the quality of life for all in South Lanarkshire by ensuring equal access to opportunities and to services that meet people's needs*. The IJB vision as outlined in section two is complementary and underpins the direction of Community Planning in South Lanarkshire. Reassuringly, Health and Social Care remains one of the four Community Planning Strategic themes outlined below:

- Community safety and crime
- Health and Social Care
- Sustainable economic growth
- Children and young people







As with the previous SCP, this new plan will continue to demonstrate the contribution of the IJB and HSCP to Community Planning in South Lanarkshire. Over the next three years, the IJB will endeavour to further strengthen its work with the Community Planning Partnership Board both in the context of influencing the strategic direction and the operational delivery of integrated health and social care services for the people of South Lanarkshire.

SECTION TWO: The Vision for the People of South Lanarkshire

2.1 South Lanarkshire Vision

South Lanarkshire IJB agreed a vision for services in advance of developing its first SCP namely ***“working together to improve health and wellbeing in the community – with the community”***. From our consultation and engagement activity with the wider public and key stakeholders, the feedback is that this vision remains as relevant today as when first developed and agreed. From our online survey results, 95% of survey responders strong agreed or agreed with the vision for health and social care services, thus providing the necessary affirmation of this overarching vision.

Further to this, the IJB, in line with the Public Bodies (Joint Working) (Scotland) Act 2014 is committed to working to achieve the 9 Health and Wellbeing Outcomes as outlined below:

<p>Outcome 1</p>  <p>People are able to look after and improve their own health and wellbeing and live in good health for longer.</p>	<p>Outcome 2</p>  <p>People, including those with disabilities or long-term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.</p>
<p>Outcome 3</p>  <p>People who use health and social care services have positive experiences of those services and have their dignity respected.</p>	<p>Outcome 4</p>  <p>Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.</p>
<p>Outcome 5</p>  <p>Health and social care services contribute to reducing health inequalities.</p>	<p>Outcome 6</p>  <p>People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing.</p>

Outcome 7



People using health and social care services are safe from harm.

Outcome 8



People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.

Outcome 9



Resources are used effectively and efficiently in the provision of health and social care services.

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SECTION THREE: Analysing South Lanarkshire

This section of the plan contains a number of important areas of work as listed below:

- What the public and stakeholders told us was important
- What we know worked well from our last plan
- How the population needs are changing
- The important national policy drivers impacting on health and social care

3.1 What the public and stakeholders told us was important

A comprehensive participation and engagement process was undertaken to support how the plan has been developed. This process was not an isolated piece of work – rather a further addition to the IJB’s Participation and Engagement Strategy which was formally approved in June, 2018.

The starting point for the more specific engagement activity was to reflect on the previous Strategic Commissioning Plan 2016-19, given that this reflected extensive work undertaken with key stakeholders at the time to identify the overarching strategic themes. For information, there were a total 10 strategic themes agreed and this is where resources and IJB Directions were targeted as part of implementing the 2016-19 plan. The 10 themes were:

No	Theme
1	Statutory/Core Work
2	Early intervention, prevention and health improvement
3	Carers Support
4	Models of self-care and self-management
5	Seven day services
6	Intermediate care to reduce reliance on hospital and residential care
7	Suitable and Sustainable Housing
8	Single points of contact
9	Mental health and wellbeing
10	Enablers to support better integrated working

In taking forward the development of the SCPT for 2019-2022 a series of key partners and stakeholders consultation events were held across the four locality planning areas in September and December 2018. These events considered whether the themes remained relevant and whether any amendments or additions were required. Over 1,000 delegates participated across eight sessions, sharing their views. As well as the locality engagement events, the review included dedicated sessions with senior management and elected members, Third Sector Forums, as well as workshops and development meetings with service providers and partner organisations.

Alongside these coordinated consultation events and planning sessions, the partnership developed an innovative and informative multi-media communications package that showcased South Lanarkshire’s approach and progress towards achieving our integration health and wellbeing

priorities. From the feedback at the stakeholder events a number of clear messages were articulated:

- The 10 strategic themes identified in the 2016-2019 SCP remain as relevant
- Capacity building in communities and in particular 'Building and Celebrating Communities' approach being an overarching principle which all agencies work in terms of strengthening relationships and work with communities
- There should be an increased focus on mental health inclusion, particularly in prevention, early intervention and support context
- Transitional arrangements covering children's services to adult services and adult to older people's services need to be improved
- A more focussed commitment to shift the balance of care towards more community based interventions, including encouraging people to self-care and self-manage
- The importance of supporting people to be maintained within their own home and community including stability and consistency of support for those affected by homelessness.
- Greater involvement of/focus on children's services
- More input from partners to 'enable' integration

Headlines from the wider Public Consultation

Feedback received from members of the public via a comprehensive survey saw 240 residents share their views about the key strategic themes and priorities within their area. The split across the four geographical areas of responders was as follows:

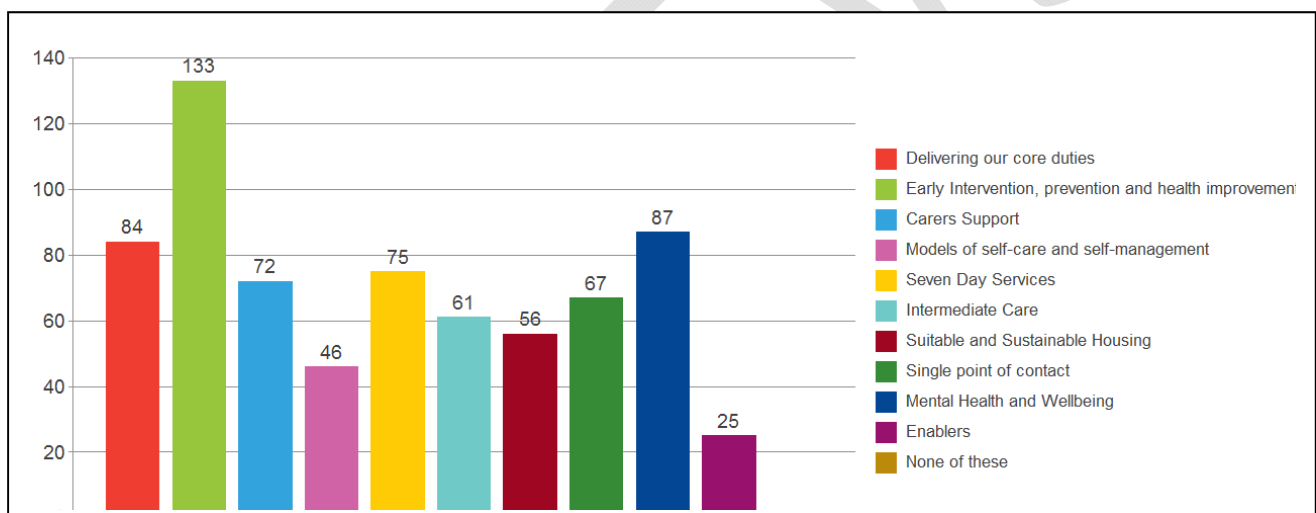
- 21% from Clydesdale
- 21% from East Kilbride/Strathaven
- 28% from Hamilton/Blantyre
- 10% from Rutherglen/Cambuslang
- 20% from outwith South Lanarkshire or where no locality was declared

Importantly, this builds on the success of a similar public consultation undertaking when developing the last plan. From this survey a number of clear messages were received from the public and this is summarised below.

In terms of the existing 10 strategic themes referred to above, the public through the online consultation demonstrated that they either 'strongly agree' or 'agree' that these themes remain as relevant today. The summary of this is detailed below:

Strategic Theme	Public Response - Agree
Delivery statutory/core duties	94%
Early intervention, prevention and health improvement	93%
Carers Support	94%
Models of self-care and self-management	93%
Seven day services	90%
Intermediate care	92%
Suitable and sustainable housing	92%
Single points of contact	92%
Mental health and wellbeing	92%
Enablers to support integrated working	91%

The public were asked to prioritise these strategic themes and feedback on the three themes which they regarded to be of highest priority. This is highlighted below:



The public consultation closely reflected the feedback received at the stakeholder events. The theme which was clearly seen as most important was **early intervention, prevention and health improvement**.

Over and above the formal consultation associated with this plan, there is also well-established partnership working links between Housing, Health and Social care, which are reflected in the Local Housing Strategy (LHS) 2017-22 and its close alignment with the SCP 2016-19 in terms of shared priorities, actions and outcomes. As well as undertaking regular briefings and dedicated sessions on integration, Housing were key partners participating in the SCP review.

Concurrent with this review and the development of SCP 2019-22, Housing worked closely with key partners and stakeholders including the Health and Social Care Partnership to develop South Lanarkshire's first 'Rapid Rehousing Transition Plan 2019-24' (RRTP). Responding to the Scottish Government's national vision and priorities, this plan sets out a bold vision and ambitious proposals for reducing homelessness and use of temporary accommodation over five years. A core element of

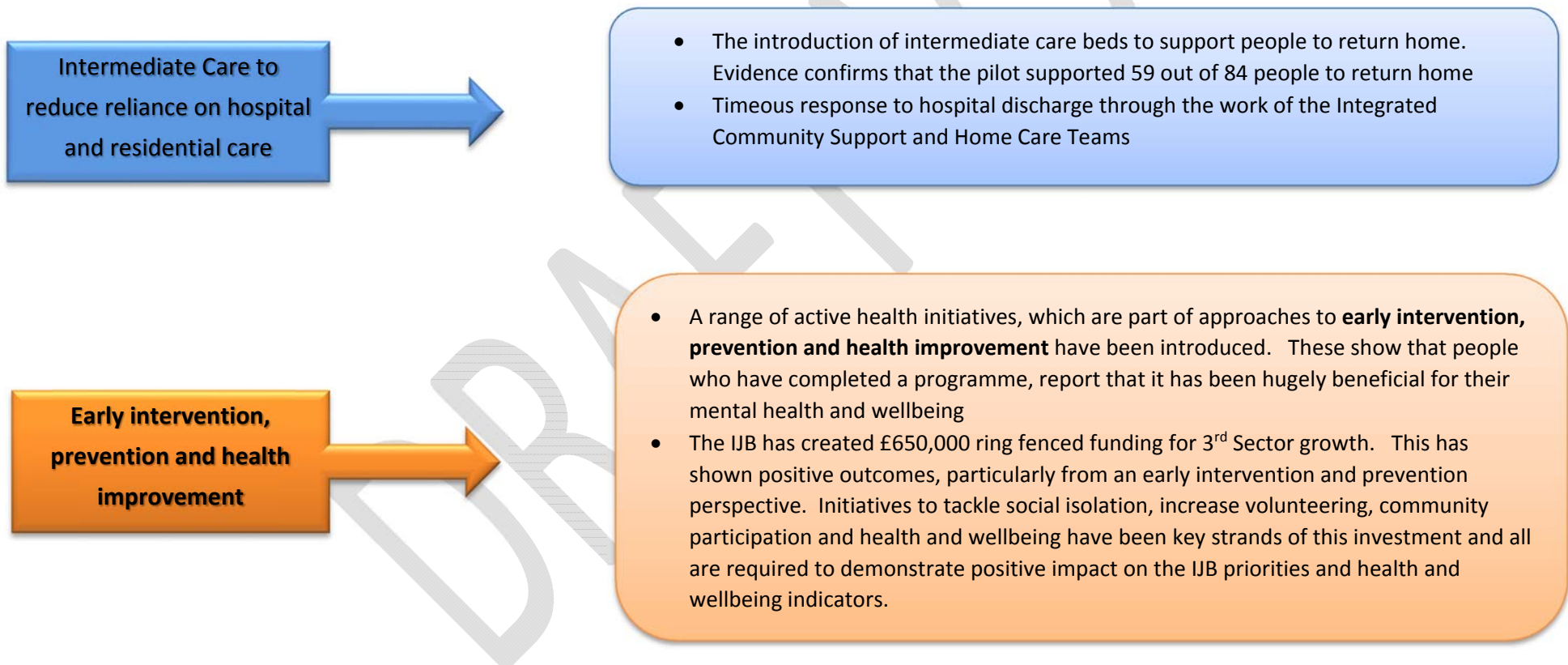
this plan is how partners will work together to increase provision of support and, in particular, further developing a multi-agency housing first approach for households with multiple complex needs. This was a specific focus of the engagement programme which was delivered to support the development of the RRTP and informed the SCP review and the proposal for an additional strategic theme in relation to reducing homelessness:

- Preventing and reducing homelessness by supporting vulnerable people, including those with multiple complex needs, to live independently in their own homes within the community;


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3.2 What has worked well from the last plan?

Through feedback received from service users and staff, a number of examples have been highlights in the Annual Performance Reports to the IJB. These set out where strategic decisions of the IJB have subsequently been translated into innovative operational delivery and, more importantly, supported people's health and wellbeing. The principals of what made these a success is something that the IJB will strive to replicate in this plan. Below is a snapshot of what has worked from the last plan from the 10 strategic themes:




Mental Health and Wellbeing




- The Primary Care and Mental Health Transformation programme has seen increased contribution of a wide range of healthcare professionals, increased access to the right help at the right time, GPs feeling more supported with this agenda, fewer unnecessary hospital admissions and an increased ability to self-manage.

Self-Care / Self-Management



- The extension of technology enabled care has been very successful in South Lanarkshire in supporting an increasing number of the population to self-care and self-manage through simple smart technology and apps from their mobile phones. This has real potential to continue to grow and very much follows modern life, whereby phones, apps and generic technology devices are intrinsic to the way on which people live

Suitable and Sustainable Housing



- The Affordable Housing Supply Programme has significantly increased supply of suitable, affordable and sustainable housing across South Lanarkshire, delivering on average 270 new affordable homes per year (2016-19). This has included new homes built to Housing for Varying Needs standards, as well as specially adapted homes to meet the particular housing needs of disabled people and families.
- Through the Scheme of Assistance, on average over 1,600 adaptations were completed each year in council and privately owned homes which have enabled people and families to continue to live independently within their own homes in the community.
- On average each year, 1,600 homeless households were supported through homelessness, including people with multiple complex needs. Over 1,100 homeless households each year were provided a permanent home with either South Lanarkshire council or a Registered Social Landlord.

Single Points of Contact



- The 24/7 Integrated Community Support Team (ICST) provides people with a single point of contact so that whenever assistance is required, there will be a response from someone who is aware of the patients' needs
- This was an area highlighted in the SCP consultation for further development.

Seven Day Services



- Developing Palliative Care services to provide 12 inpatient beds in the South Lanarkshire area, thus bringing the service closer to where our residents live
- The ICST is offered on a 24/7 basis. In addition, a number of services are now moving towards 7 day working, thereby extending support to service users across the week.
- This was also highlighted in the consultation as an area for further development

Shifting the Balance of Care and Knowing What Success Looks Like

The Udston Example

One of the key ambitions of the IJB is to shift the balance of care from hospital and long term care setting towards more community based provision. This is in line with the feedback from people as part of the consultation process for both the 2016/19 SCP and reiterated for 2019/22. In executing this, the IJB has taken some major and challenging decisions through the disinvestment in 30 off-site acute beds within Udston Hospital with a view to re-investing in excess of £700,000 into community services such as community nursing, home care and Allied Health Professional support. This resource has augmented existing approaches including Integrated Community Support Team, which we know from evaluation activity is working well.

Decisions of this scale have contributed to the following:

- A 6.27% reduction in unscheduled care bed days between April 2017/18 to October 2018/19
- A decrease of 19% in delayed discharge beds days from April 2017/18 to November 2018/19

The key message that this reinforces is that disinvesting in beds is key to diverting demand to more appropriate settings. If the beds had remained open, this would not have resulted in the necessary transformation of services and equally would not be meeting the outcomes and preferences of the public.

Part of this plan and its successful implementation will rely on the collaborative leadership of the IJB and the Parties (Council and NHS Board) to take similar and transformational decisions if the overall vision of *working together to improve health and wellbeing in the community – with the community* is to be fully realised.

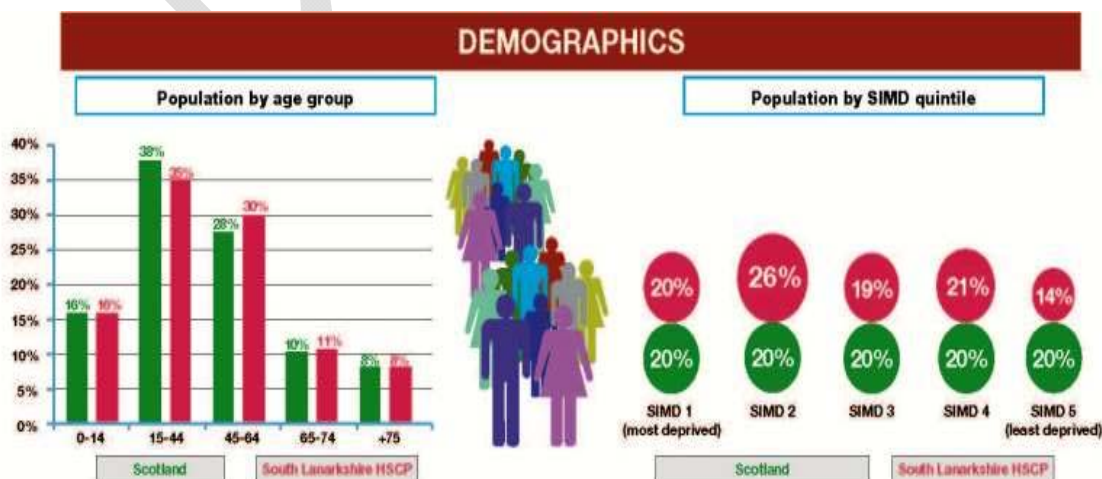
3.3 What the strategic needs analysis of our population tells us?

In preparing the previous SCP, a comprehensive needs analysis was completed to support planning decisions and assumptions. This work has continued with data readily available through the NEXUS Strategic Needs Data system which allows profiling of need to be undertaken at various levels including for the whole of South Lanarkshire, across the four localities and down to data zone level. This work has also been supplemented by the Local Intelligence Support Team (LIST) who provides specific and expert analysis of current and future demand on health and social care services.

Undernoted is a summary of the changing needs over the last 5 years 2013-2018 coupled with the projections for future years:

- More importantly though is healthy life expectancy and in this context both males and females in South Lanarkshire are below the Scottish average, meaning that people in South Lanarkshire will spend a higher proportion of their lives in poor health when compared to Scotland as a whole.
The population for all ages has grown by 1% over this period. However, for the 75+, growth (as expected) is pronounced at 5.5%.
- Hospital activity with regards to Accident and Emergency, Emergency Admissions and the number of people who present at A&E that go on to be admitted are all scheduled to increase. A key priority therefore for the IJB is to set out commissioning intentions which provide more options to access services in the community, thereby reducing the number of those presenting at A&E. This reinforces our overall priority to shifting the balance of care.
- At the same time, people who end up as an emergency admission are spending less time in hospital overall. This is evidenced by the charts relating to unscheduled bed days and the average length of stay. This represents some positive news in that although demand at the hospital front door is increasing people are being managed to return home quicker as a result of the increased investment in community based provision eg, Nursing, Home Care, Allied Health Professionals and third sector. As well as supporting people to return home quicker we are also managing to maintain more people in the community for longer as evidenced by the charts relating to end of life care and also the balance of care which highlights more care being delivered in the community rather than in an institutional setting.
- However, from this we know there is more to do with regards to community based supports and the important issue of early intervention, prevention, self-care and self-management. Again this is evidenced by the growing number of people who are likely to have a long term condition and also the projected increase in the levels of dementia and the complexity of care involved. This is evidenced in the graphs below in relation to these themes.

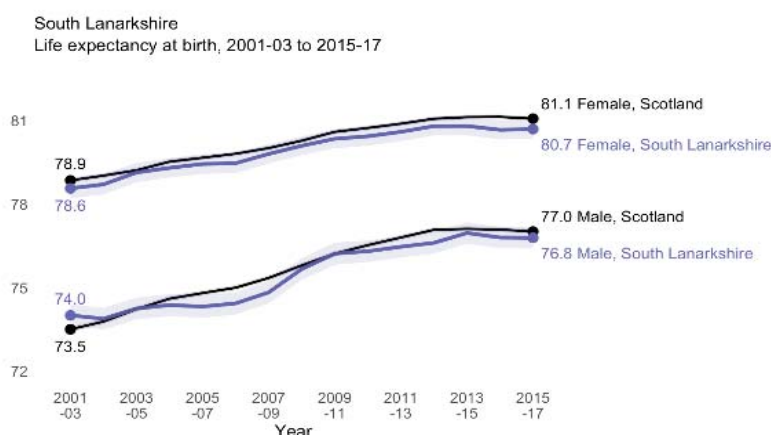
Population Projections



Population projections indicate that over the period 2018-27, the population is projected to change as follows:

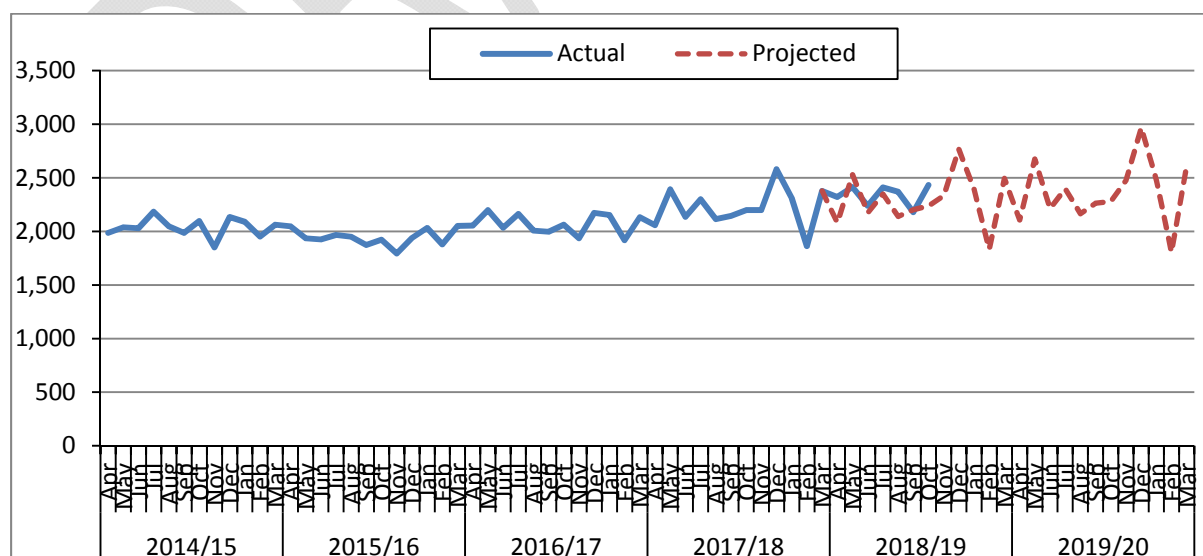
- The total population will increase by 1.9%
- The 18-64 population will decrease by 4%
- The 65+ population will increase by 23.4%
- The 85+ population will increase by 32.8%

Life Expectancy

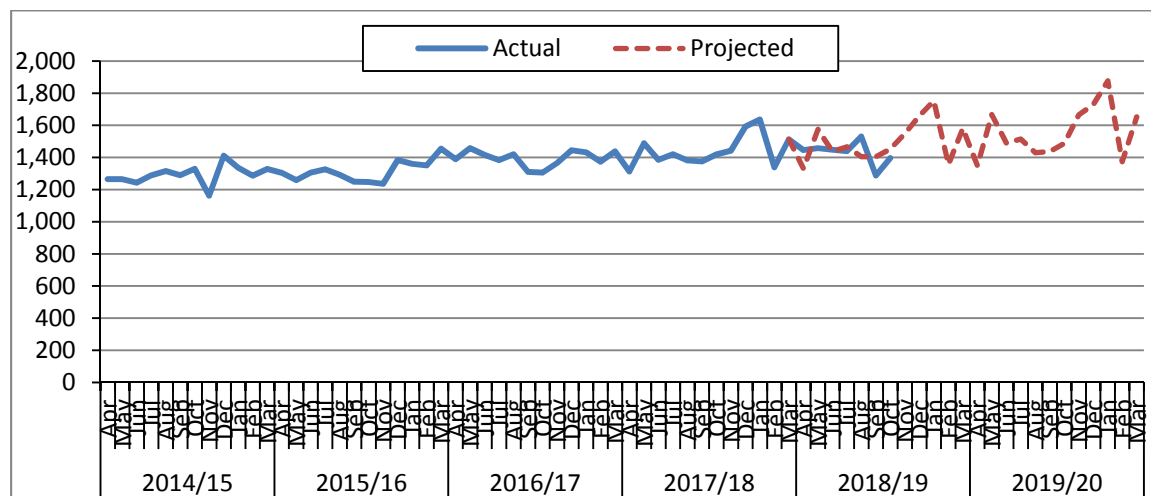


Life expectancy for males and females in South Lanarkshire is 76.8 and 80.7 years respectively. The gap between male and female life expectancy is narrowing for South Lanarkshire and in a Scottish context of 32 Council areas, South Lanarkshire had+ the 12th poorest life expectancy figure for males and the 10th poorest for women.

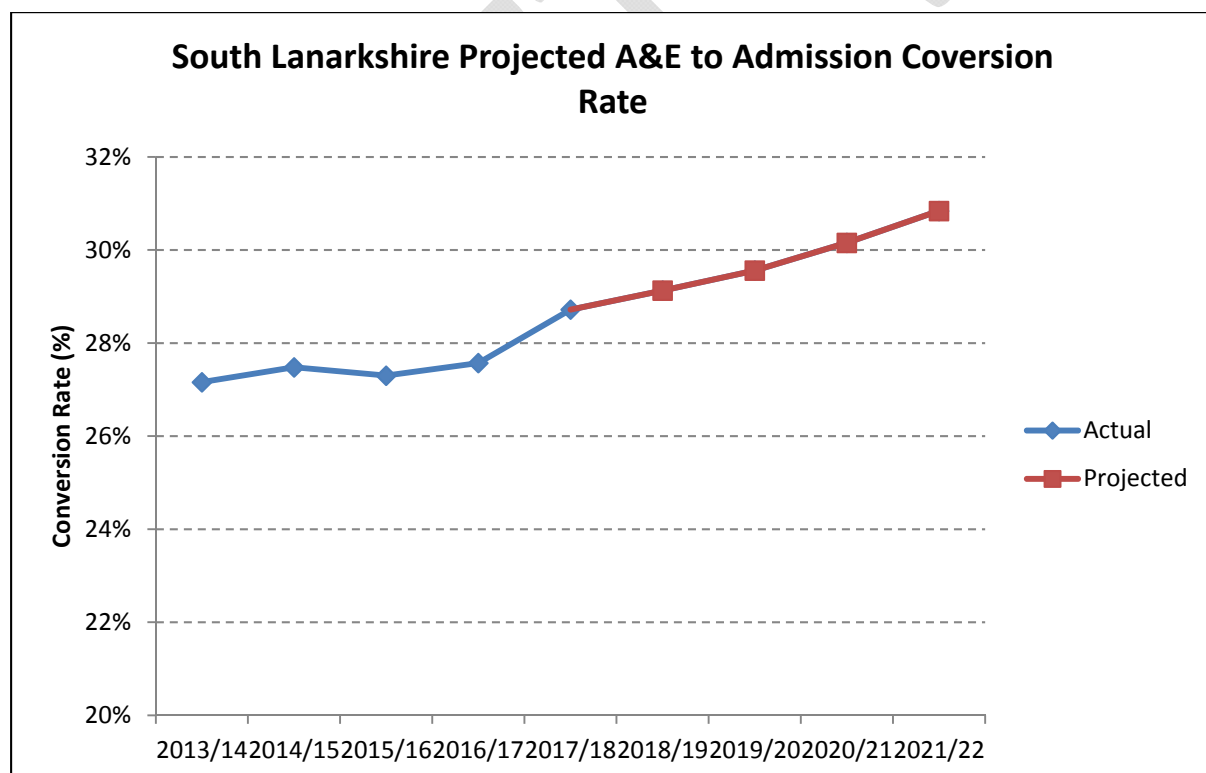
Accident and Emergency Attendances



Emergency Admissions

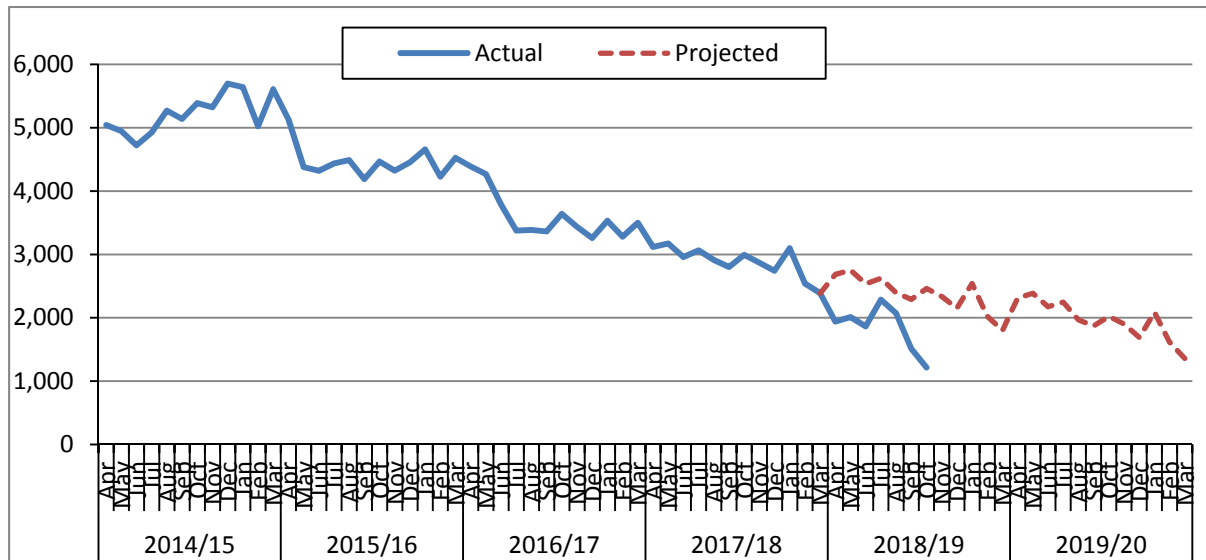


A&E Conversion to Emergency Admissions

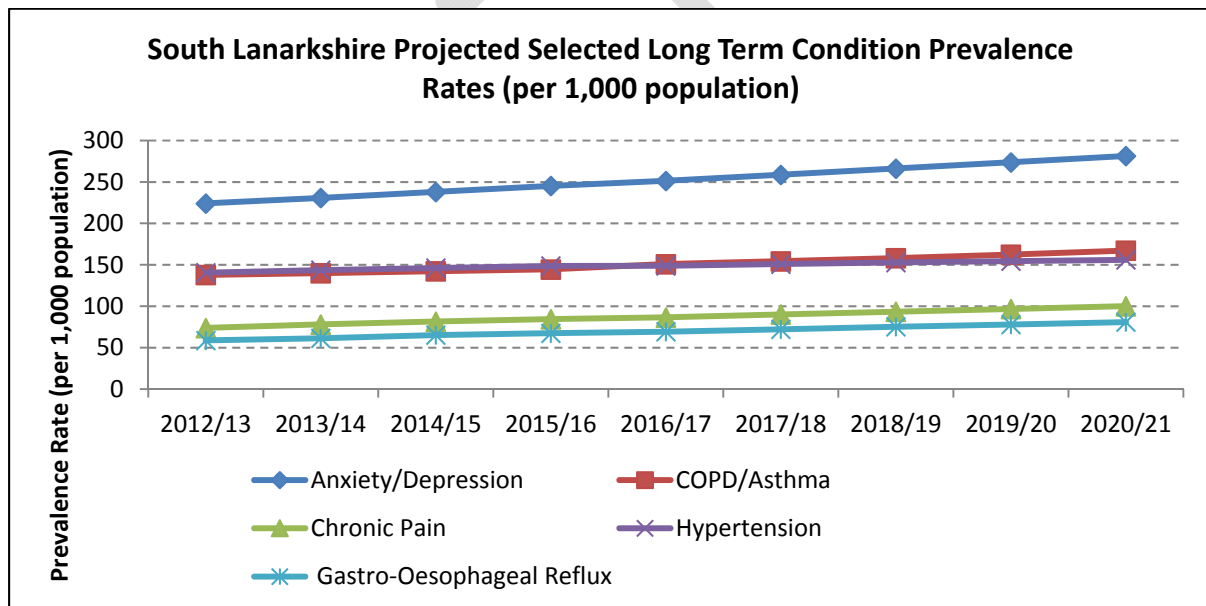


2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
27.2%	27.5%	27.3%	27.6%	28.7%	29.1%	29.6%	30.2%	30.8%

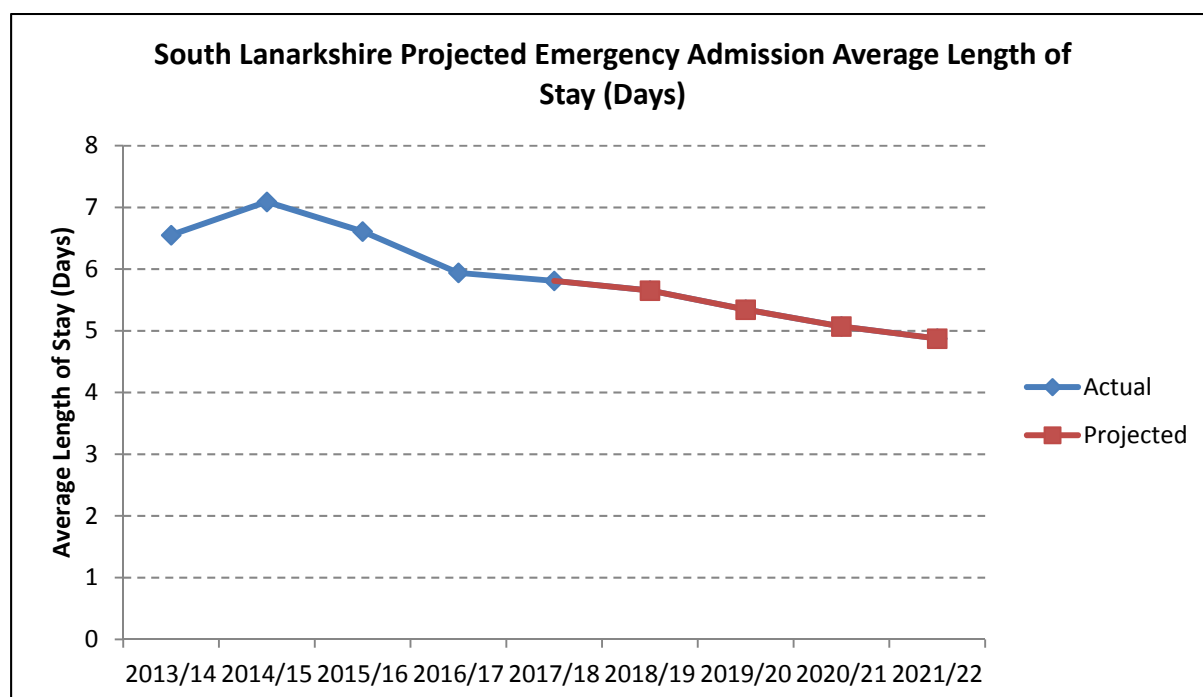
Unscheduled bed days



Long Term Conditions

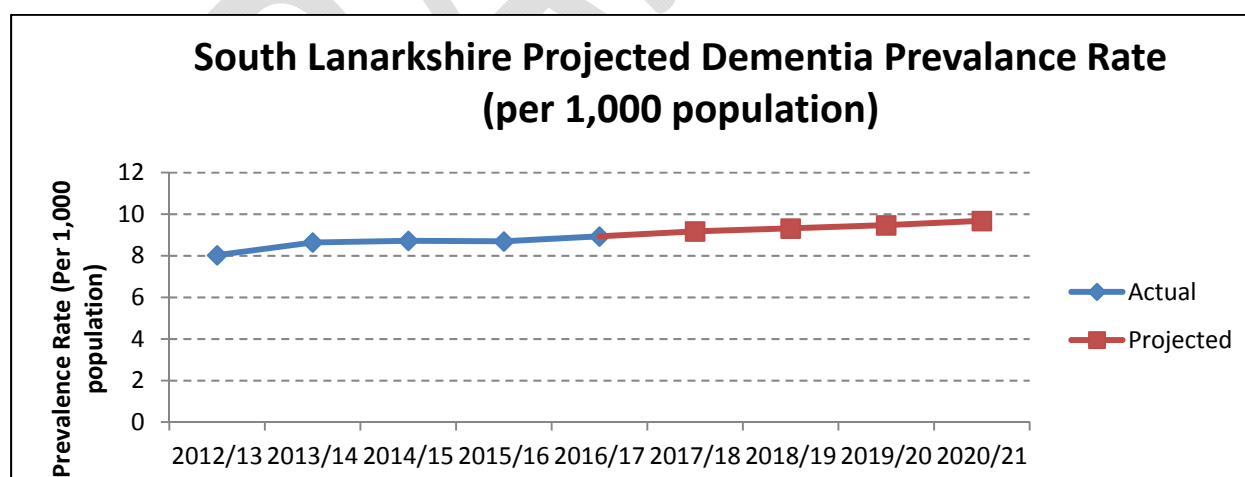


Average Length of Stay



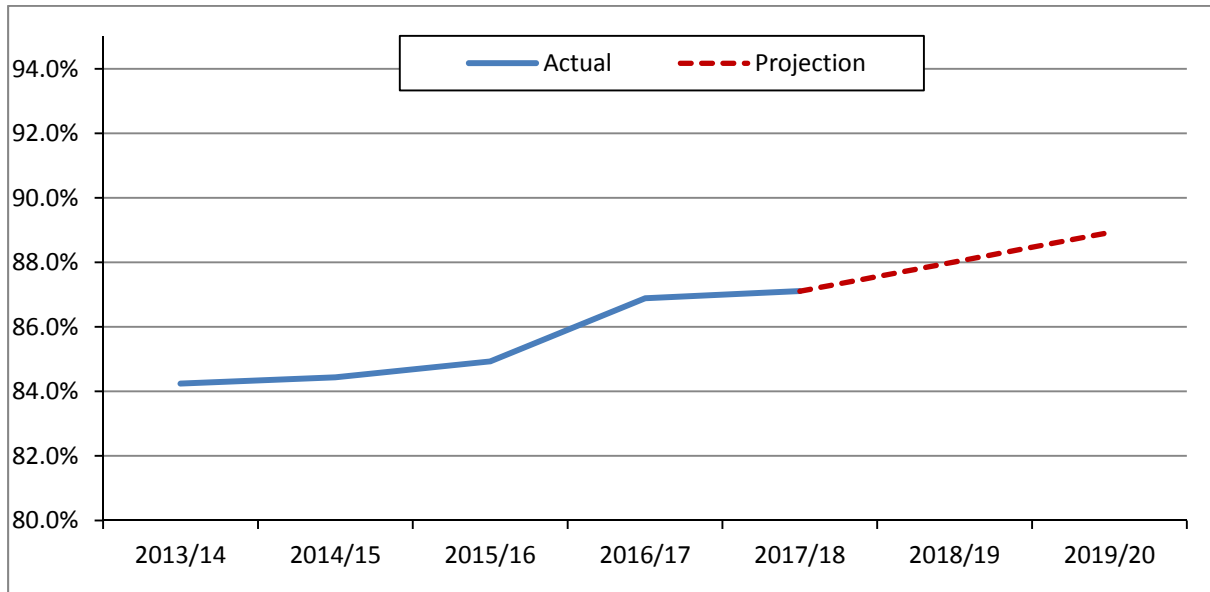
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
6.6	7.1	6.6	5.9	5.8	5.7	5.3	5.1	4.9

Dementia

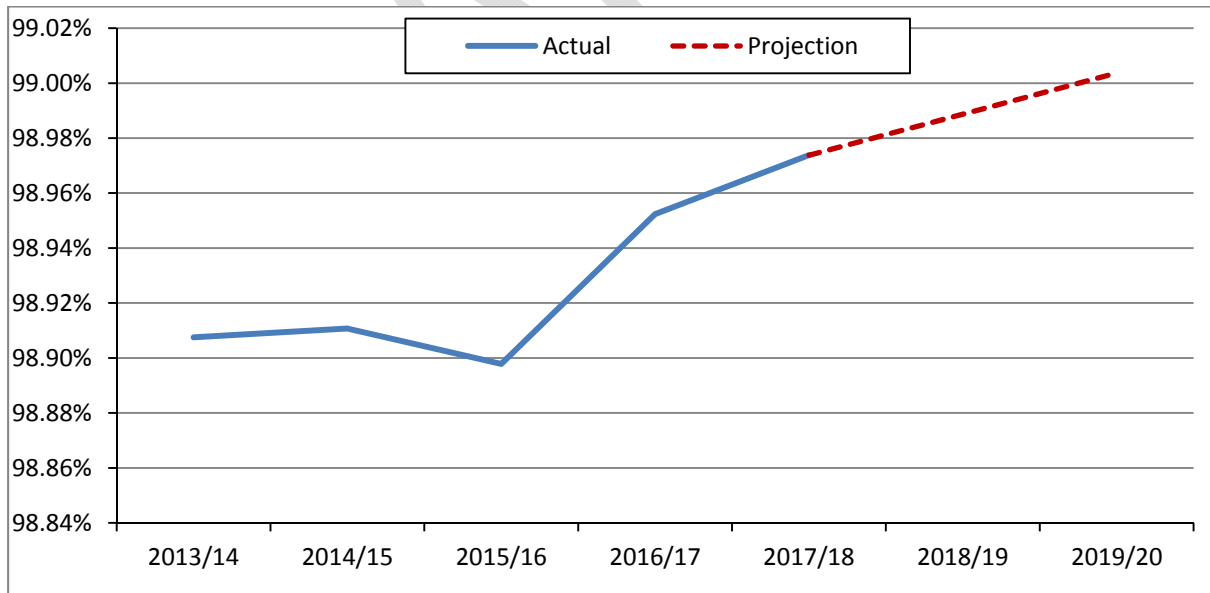


2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
8.0	8.6	8.7	8.7	8.9	9.2	9.3	9.5	9.7

Last Six Months of Life

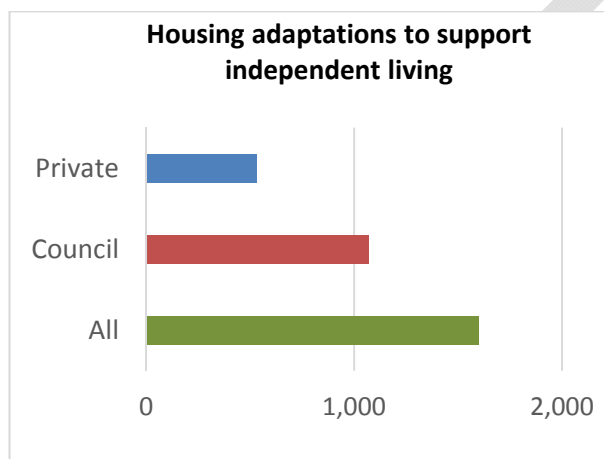
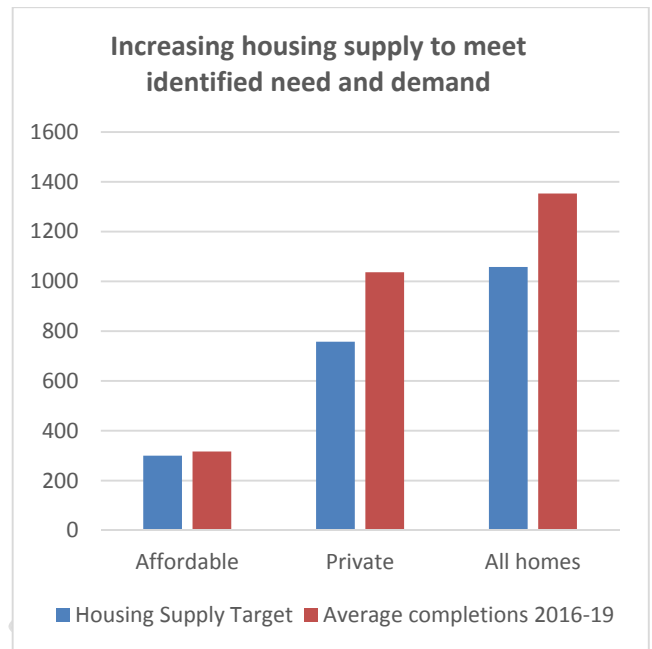


Balance of Care



South Lanarkshire’s Local housing Strategy 2017-22 set out Housing Supply Targets (HST) for 1,058 additional new homes each year to meet identified housing needs and demand. Through the Affordable Housing Supply Programme and private developments, new housing delivery has exceeded the Housing Supply Targets. On average, over 300 new affordable homes are being delivered each year.

The number of households headed by someone aged 60 and above projected to be at a higher rate than for Scotland as a whole. Therefore, as well as a general increase in supply, there is a need for more homes that are suitable, adapted and affordable to meet the needs of older people.



On average, over 1,600 adaptations were completed across private (533) and council (1,070) homes each year.

These adaptations enable people and households with particular needs, including older people and people with mobility needs and disabilities, to continue to live independently within their own homes in the community.

On average, each year 1,600 households are found to be homeless and the council has a duty to find settled accommodation. Of these, over 1,100 (71.4%) are provided with a settled permanent home being allocated a Scottish Secure Tenancy with South Lanarkshire Council or a Registered Social Landlord. Within this group there are a significant proportion (approximately 30%) have additional moderate-high support needs, and around 5% have multiple complex needs, requiring intensive wrap-around support services.

3.4 The Policy and Legislative Framework

The policy and legislative environment for health and social care has changed incrementally since the 2016-19 SCP was published. Appendix 1 references all of the key policy areas which applied in the context of the last plan and importantly remain as relevant today. Many of these policy and legislative areas are statutory in nature, with aspects of delivery such as Adult Support and

Protection; Self-directed Support and the Community Empowerment legislation being some examples.

Since 2016, there have been a number of new policy/legislative requirements which the IJB has had to factor into current and future strategic planning. Whilst there is no doubt that new legislation places extra duties on the IJB, Health Board and Council, it is important to highlight that many of these requirements are complementary to the overall strategy of delivering community based supports and focusing on **early intervention, prevention and health improvement**. Detailed below is a short summary of the more significant ones:

Recent National Reports Impacting on Health and Social Care 2018

Over recent months a number of important national reports have been published which contain a number of key messages and recommendations that will directly impact on health and social care services. These reports are as detailed below:

- [NHS in Scotland 2018 Audit Scotland Report](#)
- [Social Work in Scotland - Impact Report – Audit Scotland 2018](#)
- [Health and Social Care Integration - Update on Progress – Audit Scotland 2018](#)
- Review of Progress with Integration of Health and Social – Ministerial strategic Group Proposals

Whilst there has been no firm policy decisions emanating from these reports at the time of developing this plan, there will be an expectation from Audit Scotland that the IJB, Council, NHS Board, Scottish Government and other partners demonstrate where they are working to progress the key messages and recommendations.

There are a number of common themes across the four reports above and these can be summarised as follows:

- The need to move away from short – term planning and firefighting to long term planning
- Accelerating the pace of change and transformation agenda, as continuing to do more of the same is not sustainable and will not be sufficient to manage changing demand
- Ensuring financial planning is better integrated across health and social care
- Shared and collaborative leadership must underpin and drive forward integration
- Simplifying governance, accountability and decision – making across health and social care services
- More willingness to share information across services to better plan and deliver services to the public
- Developing a workforce which will meet the future requirements and demands on health and social care services

As this Strategic Commissioning Plan is implemented, the IJB and its Partners will need to work collaboratively to understand how best to take forward these messages and recommendations.

Improving health and addressing inequalities

Whilst this is not a new theme since 2016 it remains one of the highest priorities for not just the IJB but also that of wider community planning partners. The World Health Organisation states that “Health is a state of complete physical, mental and social wellbeing and not merely the absence of disease”. Many factors combine together to affect the health of individuals and communities. Whether people are healthy or not, is determined by their social and economic circumstances and

wider environment. Factors such as where we live, genetics, income, education, gender, social networks and access to health care services, all have considerable impacts on health and can also contribute health inequality.

The context of people's lives determine their health and their lifestyles choices. Individuals are unlikely to be able to directly control many of the determinants of health.

The Partnership is committed to the delivery preventive and anticipatory care interventions, in order to optimise wellbeing and the potential to reduce health inequalities.

Housing Contribution Statement

A Housing Contribution Statement (HCS) to the Strategic Commissioning Plan is a statutory requirement, as set out in Scottish Government's Housing Advice Note (Sept 2015). The HCS is an integral part of the Health and Social Care Partnership's Strategic Commissioning Plan that clearly articulates the links between housing, health and social care, as well as improving the alignment of strategic planning and supporting the shift in emphasis to prevention. As a local housing authority, South Lanarkshire Council has a statutory duty and a strategic responsibility for promoting effective housing systems in South Lanarkshire, which covers all housing tenures, and to meet a diverse range of needs and demands.

The first HCS was included as an appendix for the SCP 2016-19. Since then, Health, Social Care and Housing partners have worked closely together to further integrate our strategic planning and delivery of priority actions, through senior representation across all key planning groups and embedding shared partnership priorities within the Local Housing Strategy (LHS) 2017-22 and the new rapid Rehousing Transition Plan 2019-24.

For this Strategic Commissioning Plan 2019-22, the core features of the HCS are now embedded within the plan to show the governance arrangements, joint needs assessment, shared partnership priorities, key challenges, delegated functions and monitoring arrangements.

The Health and Social Care Delivery Plan December 2016

The Health and Social Care Delivery Plan, sets clear activities and milestones that focus on four major programmes of activity:

- health and social care integration
- the National Clinical Strategy;
- public health improvement; and
- Reforming NHS Boards.

From a Health and Social Care Partnership perspective, national targets of reducing the number of unscheduled bed days by 400,000 has been agreed. To achieve this, transformational change decisions to shift the balance of care and reduce reliance of acute hospital beds require to be considered. Reporting of progress against the ambitions within the Delivery Plan are reported quarterly to the IJB in specific regards to:

- Accident and Emergency performance
- Unplanned admissions
- Occupied bed days for unscheduled care

- Delayed discharges
- End of life care
- The balance of spend across institutional and community services

Carers (Scotland) Act 2016

The Carers (Scotland) Act 2016 – will bring a number of additional duties within the scope of the IJB and Strategic Commissioning Plan, including:

- A new adult carer support plan with a personal outcomes focus
- A new young carer support plan with a personal outcomes focus
- A duty to support carers including by means of a local eligibility criteria
- A duty to prepare a local Carers Strategy
- A duty to provide an information and advice service and publish short breaks services statement
- A duty to involve carers in the discharge from hospital of the people they care for

Scotland's Public Health Priorities 2018

The Scottish Government and COSLA have jointly published public health priorities for Scotland, aimed at focusing action across the public sector and voluntary sector and in communities. The priorities are the first milestone in a wider reform of public health. They set a direction for Scotland's public services over the next decade, with the aim of organisations and communities working better together to focus on prevention, to reduce health inequality and increase healthy life expectancy. Specifically the report reflects on the fact that new thinking and innovative solutions will be needed to improve public health in Scotland, over the next decade and beyond. It acknowledges that success will require activity across all sectors because "wellbeing cannot be created and sustained by the NHS alone." Six areas for action to help people lead healthier lives have been identified as follows:

- Healthy places and communities.
- Early years.
- Mental wellbeing.
- Harmful substances.
- Poverty and inequality, and.
- Healthy weight and physical activity.

South Lanarkshire's Local Housing Strategy (LHS) 2017-22 and wider Housing Contribution

In August 2017, South Lanarkshire Council approved '*Affordable Homes, Sustainable Places*', South Lanarkshire's five year LHS covering the period 2017-2022. The LHS was developed to be consistent with the Strategic Commissioning Plan (SCP), including nine LHS priority outcomes, five of which align closely with the SCP priorities for supporting people to live independently in their own home in the community through promoting housing choice and increasing supply of suitable and sustainable homes, as well as recognising the specific needs of carers, older people, people with complex needs and people who experience homelessness.

Rapid Re-Housing Transition Plan (RRTP) 2019-24

In June 2018, the Scottish Government set out a national vision for rapid rehousing transition plans (RRTP) to reduce homelessness and improve outcomes for people who experience homelessness. The national RRTP vision and approach closely align with South Lanarkshire's Local Housing Strategy (LHS) 2017-2022. Concurrent with the development of this Strategic Commissioning Plan (SCP) 2019-22, Housing has worked closely with the Health and Social Care Partnership, as well as key

community planning partners and stakeholders, to develop South Lanarkshire's first Rapid Rehousing Transition Plan (RRTP) 2019-24.

This plan seeks to build upon the existing strategic framework and solid foundations of partnership-working to seize upon a unique opportunity to achieve a step change in preventing and reducing homelessness in South Lanarkshire. Co-produced with partners, it sets out five high-level and ambitious priority objectives that partners aim to achieve in South Lanarkshire over 2019-2024:

- Significantly reduce the overall level of homelessness
- Significantly reduce time spent by households in temporary accommodation and minimise moves before moving to settled homes
- Improve and increase the provision of housing support for households to live independently within communities
- Expand the scope and capacity of our Housing First approach to be the first response for households with multiple complex needs
- Enhance integration and partnership working to embed RRTP through a whole systems approach

The RRTP 2019-24 is developed to align with the SCP 2019-22, the LHS 2017-22, the Strategic Housing Investment Plan which is updated annually, and South Lanarkshire's Community Plan. It is implemented from April 2019.

Primary Care Improvement Plan (PCIP) and General Medical Services (GMS) Contract

The modernisation of Primary Care Services and the new General Medical Services Contract are two of the most significant planning and policy developments in terms of their impact on health and social care services.

In delivering this, IJBs across Scotland are required to approve a Primary Care Improvement Plan which sets out how services will be transformed to develop more innovative and sustainable ways of delivering community based health services through recognition that there are other skilled staff beyond General Practitioners who can (in many circumstances) more appropriately meet people needs and outcomes.

Alongside this is the work to agree a new GMS Contract and this work acknowledges the need to balance of work from GPs to relevant multi-disciplinary teams, in the wider primary care managed services. There is also an understanding of the requirement for service redesign with ring fenced resources to enable the change to happen.

Prioritisation

The IJB recently approved the implementation of a prioritisation framework for users and carers which stratifies levels of need into four distinct levels of risk:

- Low
- Moderate
- Substantial
- Critical

This will have implications in the sense that future provision of social care services will be delivered to those where the needs are assessed as being 'substantial or critical'. Support will still be offered to those assessed as being low and moderate, but this will involve less formal supports such as signposting to universal services and 3rd Sector supports.

Strategic Commissioning of Palliative and End of Life Care by Integration Authorities

In May 2018 the Scottish Government issued an advice note on Palliative and End of Life Care (PEOLC). This guidance follows the 2015 Scottish Government Strategic Framework for Action on Palliative and End of Life Care. Important considerations which IJBs are required to consider in planning and designing and commissioning palliative and end of life care will therefore include:

- Understanding the mortality rates and patterns for populations and the profile of advanced or long-term conditions that underpin that.
- Using available strategic needs data to identify opportunities to support and improve people's pathways of care.
- Each Partnership to be clear about their accountability for the commissioning and delivery of PEOLC to those who need it and to ensure the full breadth and depth of those needs can be met. This may be aided by the identification of a lead person for both PEOLC and for bereavement care, for the Partnership, where such arrangements are not already in place.
- Improving the early identification of those with palliative care needs, as a gateway to establishing support in line with what matters to the person.
- Having conversations about 'What Matters to Me' with those affected, leading to a shareable plan – most often an Anticipatory Care plan. Such conversations, to support shared decision making, are featured in the Chief Medical Officers' annual report 'Realistic Medicine'. Currently the only available infrastructure capable of supporting such sharing is the Key Information Summary (KIS) and we now know that having a key information summary is associated with reduced bed-days for people at the end of life.

SECTION FOUR: Planning for South Lanarkshire

4.1 Planning

In identifying the focus of planning intentions for the next three years and beyond, this SCP reflects the feedback from services users and staff as part of the SCP consultation process:

- The policy areas highlighted in section 3
- The 6 MSG indicators
- The national health and well-being indicators
- The strategic needs analysis data

These are summarised below:

- The strategic themes remain as relevant today as when first agreed in 2016
- The policy intentions as directed by the Scottish Government are supported by our local population, in that shifting the balance of care towards more community based provision and supporting people to remain at home for as long as possible remain very important
- There are a number of new and emergent areas where we need to provide an increased focus including mental health, transitional arrangements from children's services to adult services and meeting the health and social care needs of people affected by homelessness including young people, women fleeing domestic abuse and vulnerable people with significant multiple complex needs.
- Supporting people to self-care and self-manage through earlier intervention and prevention work is viewed as being of highest importance
- The needs analysis undertaken highlights that demand in South Lanarkshire for health and social care services will continue to grow, particularly in the trends observed for long terms conditions and hospital care continue. In order to change the demand patterns, there requires to be a cultural shift, both in terms of empowering the population to self – care and self-manage and also how we transform services to be more focused on **early intervention, prevention and health improvement**

4.2 Strategic Priorities

Therefore, on the basis of the above, the revised strategic themes within the plan are detailed in the diagram below with building and celebrating communities as a central cross-cutting theme and approach for the SCP and locality plans:



An assets based approach that will run as a principle through all of the work that we do with communities. Therefore, as an overarching/umbrella principle, **Building and Celebrating Communities (BCC)** will be the recognised approach within health and social care and across our wider Partnership arrangements with regards to how we better understand

- 1) What is it that communities are best placed to do when it comes to health and social care?
- 2) What is it that communities are best placed to do with some help from outside?
- 3) What is it that communities need outside agencies to do for them when it comes to health and social care?

This assets based approach recognises what individuals and communities are best placed to do for themselves. In doing so, the added value and role of health and social care services can be better understood in helping people to achieve their desired outcomes.

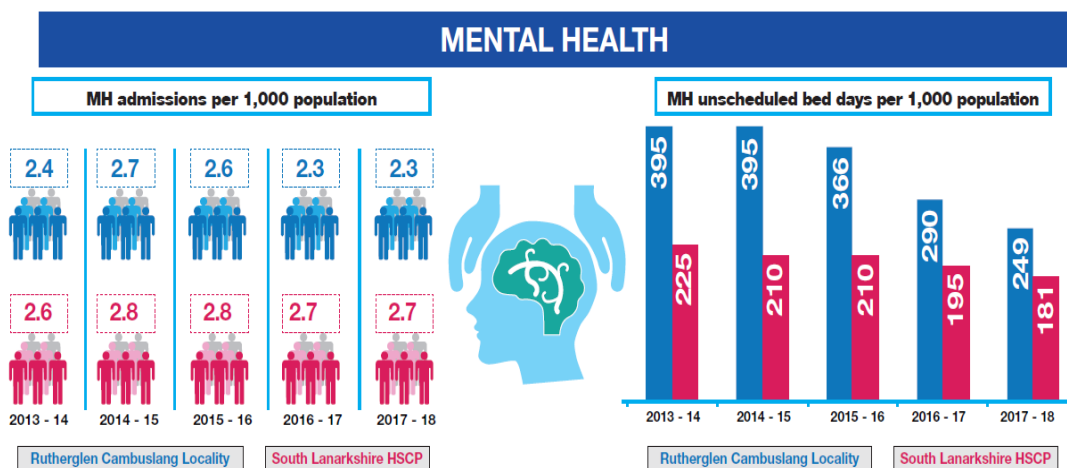
The strategic themes which underpin BCC from the consultation and engagement process are defined as follows:

Delivering our Core Duties – health and social care services are required to work within a clearly defined legal and policy framework. In doing so, some of the services provided are statutory, for example protecting vulnerable children, young people and adults or delivering accessible community services, free at the point of use. These duties are very important to ensuring we support our local citizens. Our ambition is to continue to deliver high quality core services and that there is relevant, timely and appropriate information, support and care available to those who need it most.

Early intervention, prevention and health improvement – empowering people to be more responsible and self – aware with regards to the importance of good health and well – being is a key aspect of shifting the balance of care. Early intervention and prevention applies in equal measure to people with good and not so good health. It is acknowledged that early intervention strategies can mitigate against the effects of health problems once identified. We want to focus our early intervention and prevention on an age and stage basis recognising that children will be the adults of tomorrow.

Accessible services (including 7 day services and single points of contact) – it is again recognised that accessing the right services at the right time and in as efficient as way as possible, is seen as a key priority of the people of South Lanarkshire. This will require significant change to many of the current working practices to ensure more equal access to services across the week.

Mental Health and wellbeing – Mental health includes our emotional, psychological, and social well-being and affects how we think, feel, and act. It is one of the most significant and complex areas of demand in health and social care services. Our focus needs to shift more towards prevention and early intervention as part of a conscious strategy to reduce the impact on people’s lives. Staff and services across settings, in recognition of the interplay between physical and mental health, should support and care for individuals in a mental health inclusive way and reduce stigma and discrimination.



Suitable and sustainable housing – Good quality, affordable and settled homes are essential for promoting health and wellbeing. A key focus is increasing housing supply, of the right type and size and in the right places, to meet the identified housing needs of current and future residents. An important priority is to ensure that people with particular needs, including older people, people with mobility needs and disabled peoples, as well as their carers, are provided with appropriate housing and support, including adaptations and other services, to enable them to live independently in their own homes in the community.

Preventing and reducing homelessness – homelessness is an experience of crisis where a person or household is unable to meet their own housing needs. Certain people face higher risks for which there is a clear link with wider health and care needs, and homelessness is often pre-empted by increased demand for other health and care services. Promoting partnership working is key to preventing and reducing homelessness, with particular focus on integrated, intensive wrap-around support to enable vulnerable groups and people with multiple complex needs to live in a settled home within the community.

Intermediate/transitional care – is a key strategic theme in terms of supporting people to remain at home, whilst at the same time, giving them as much opportunity to recover and return to their home following a period of ill health or a hospital admission

Unscheduled Care – hospital care and treatment is a crucial part of the health and social care system, particularly for people who become acutely unwell. However, over the course of most people’s lives, they will spend very little time in hospital, with the majority of any care and treatment they need being provided in the community. People should only be treated in hospital when they

cannot be treated in the community and should not stay in hospital any longer than necessary for their care. Minimising the impact of unscheduled activity on the hospital system to allow resources to be shifted to strengthen the community services that the majority of the population utilise is therefore a priority. At the same time, this will support hospitals to better plan and schedule care and in doing so improve the patient journey for more people each year. This net effect of gains in these areas will also bring benefits to reducing demand on delayed discharges and facilitating people to return home when they are ready to do so. IJBs have additional powers and responsibilities to shift investment to community provision by reducing the inappropriate use of hospital care and in particular the emergency care pathway for unscheduled hospital care. This can only be achieved with the support of the NHS Board, local authority and other care providers.

Carers support – the role and contribution of unpaid carers is recognised and valued as crucial. The advent of the Carers (Scotland) Act 2016 furthers existing commitments to ensure that responsive support services are in place, for carers.

Models of self-care and self-management – transforming the way in which we deliver our services through capitalising on digital and more remote forms of service delivery will be pivotal in shifting the balance of care. At the same time, it will offer other options to the traditional planned appointments systems and associated travel

Transitional arrangements – health and social care services are provided ‘cradle to grave’. For many of our people, these services support them for long periods of their lives. In such circumstances, how we plan and support people as they transition from childhood into adulthood and older age is critical to achieving the ambition of seamless and single system working.

4.3 Strategic Commissioning Intentions

VISION

STRATEGIC PRIORITIES

STRATEGIC COMMISSIONING INTENTION

Working together to improve health and wellbeing in the community – with the community

**Early intervention,
prevention and health
improvement**

Work with partners to deliver an increased range of activities to mitigate the negative health consequences of poverty and welfare reform

Work with key partners to implement the Strategic ambitions of Rights, Respect and Recovery – Scotland’s strategy to improve health by preventing and reducing alcohol and drug use, harm and related deaths

Contribute to the SL Child Poverty Action Plan and deliver the relevant actions to address child poverty

Support improvement programmes identified and in practice, as part of the Children and Young People Improvement Collaborative

Working with VASLan and South Lanarkshire Leisure and Culture Trust, develop a local framework and pathway that offers a range of social and community alternatives and supports from the third sector organisations. These supports will reduce reliance on health and social care and provide early intervention and prevention approaches that improve health and wellbeing, and provide a cohesive social prescribing approach.

Through the Third Sector Integrated Care Fund, support a range of community based programmes and activities that provide a flexible and innovative approaches to health and care that reach the most in need of support

Provide a range of programmes in conjunction with SLL&C and other partners that support people to keep physically and mentally active, live life well, maintain community connections and so reduce isolation and the subsequent health consequence

Deliver on the ambitions in the Green Health Partnership action plan and Our Natural Health Service ambitions given the noted benefits to mental health and wellbeing

Align our key health improvement programmes and strategies to the National Public Health Priorities (see [page](#))

Deliver the actions in the Lanarkshire Healthy Weight Strategy and the Diabetes Prevention Framework to support people to be of a healthy weight and reduce the incidence of Diabetes

VISION

Working together to improve health and wellbeing in the community – with the community

STRATEGIC PRIORITIES

Delivering Statutory / Core Duties



Mental Health and Wellbeing



STRATEGIC COMMISSIONING INTENTION

Enhance the SDS journey for Service users and carers as part of increasing the choice and options available to people in accessing supports

Target social care resources to the most vulnerable through the implementation of a prioritisation/eligibility framework

Continue to design / develop the Primary Care Transformation plan and ensure readiness to align to the new GMS contract effectively

Deliver all services in line with statutory requirements as set out in the legislation cover Health and Social Care Services eg, legislation pertaining to Public Protection; Mental Health, Learning Disability and Carers

Develop a single service approach for community based mental health services across the four localities of South Lanarkshire

Implement the Good Mental Health for All local action plan to support mental health and wellbeing in the population

Review the range of 'Link' workers already working across primary care and mental health service and agree model to maximise posts – and to link people to alternative supports in the community

Review the provision of mental health beds for adults and older people in South Lanarkshire.

VISION

STRATEGIC PRIORITIES

STRATEGIC COMMISSIONING INTENTION

Working together to improve health and wellbeing in the community – with the community



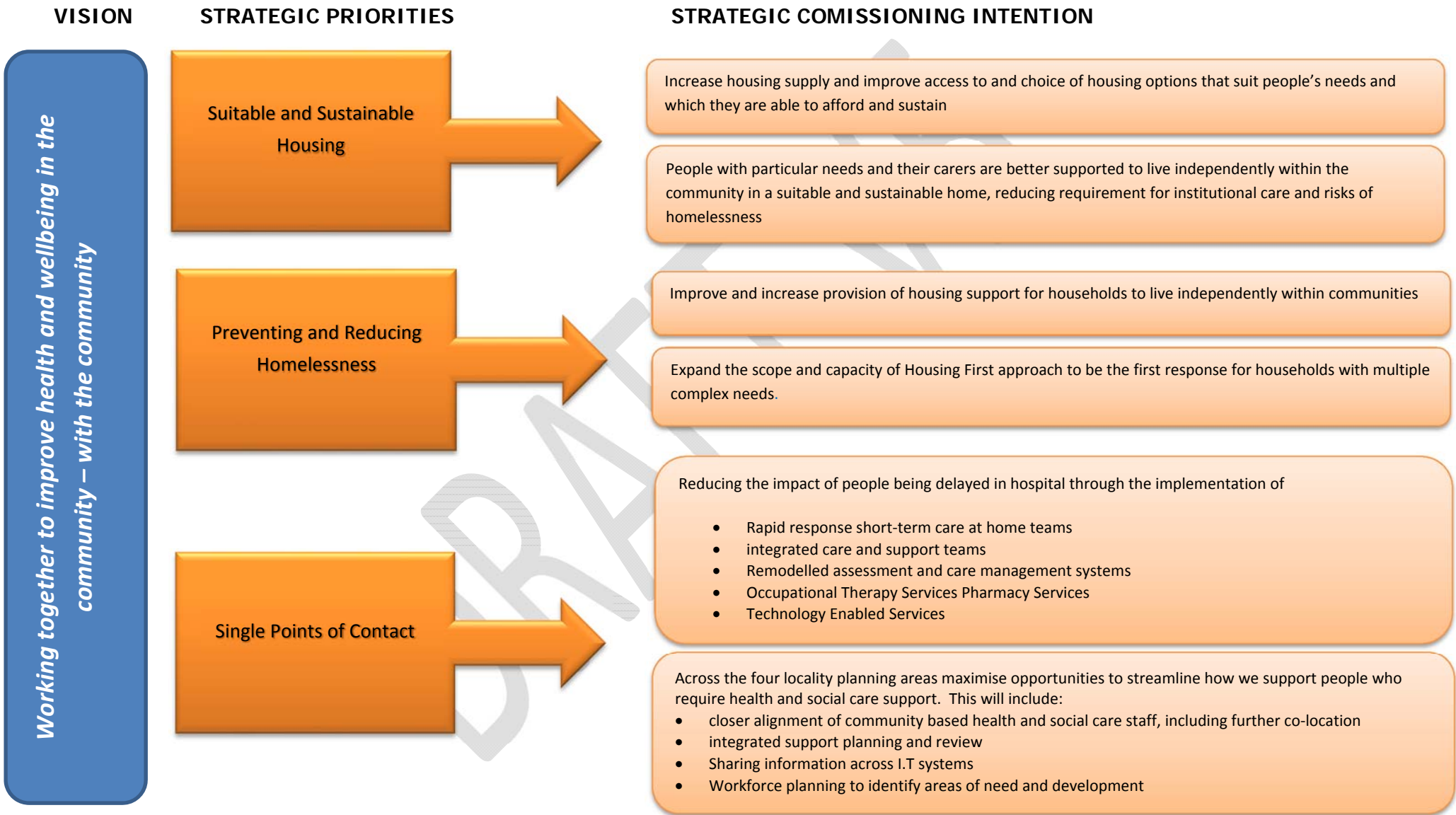
Implement a programme of work to maximise efficiency within the care at home sector

Develop the number and range of services provided over 7 days.

Increase support to carers in maintaining their caring role through the implementation of the duties outlined in the Carers Act 2016 pertaining to:

- Information and advice
- adult carer support plans
- young carers statements
- prioritisation/eligibility
- Short breaks

Strengthen the 3rd Sector support model for carers through reviewing how existing services are commissioned in relation to carers support services, information and advice, consultation and engagement, training, practical support and consultation and engagement



VISION

Working together to improve health and wellbeing in the community – with the community

STRATEGIC PRIORITIES

Intermediate Care

Unscheduled Care

STRATEGIC COMMISSIONING INTENTION

Implement the new care facilities model across the four localities to provide people with more choice and options to be maintained at home and in the community

Support the personal outcomes and preferences of people in 'end of life' through the delivery of palliative care services which focus on being: Safe; Person centred; Accessible; Efficient; Affordable; Deliverable

Enhance community based rehabilitation and re-ablement interventions as part of shifting delivery of services away from hospital

Agree target for average length of stay across South Lanarkshire HSCP with regards to Older Peoples unscheduled care

Increase awareness and reach of health and social care services to help early identification of need and subsequent prevention of homelessness

Reduce Reliance on Emergency Departments through shifting inappropriate hospital demand through redirection in the following areas:

- **Frailty**
- **Front Door Senior Decision Making**
- **Frequent Attendees**

Implement re-ablement approach to care across acute hospital ward settings.

VISION

Working together to improve health and wellbeing in the community – with the community

STRATEGIC PRIORITIES

Models of self-care and self-management

Transitional Arrangements

STRATEGIC COMMISSIONING INTENTION

Further extend the use of Technology Enabled Care to support people to be active participants in managing their own health and wellbeing

Through improved awareness and visibility of the 'Locator' tool link local health and social care professionals to a wider network of alternative interventions and support options.
Note: this would equally link to intermediate care (step down), single point of contact, mental health and wellbeing and transitions

Review current transitional arrangements from Children's Service to Adult Services with a view to achieving better outcomes for vulnerable young people

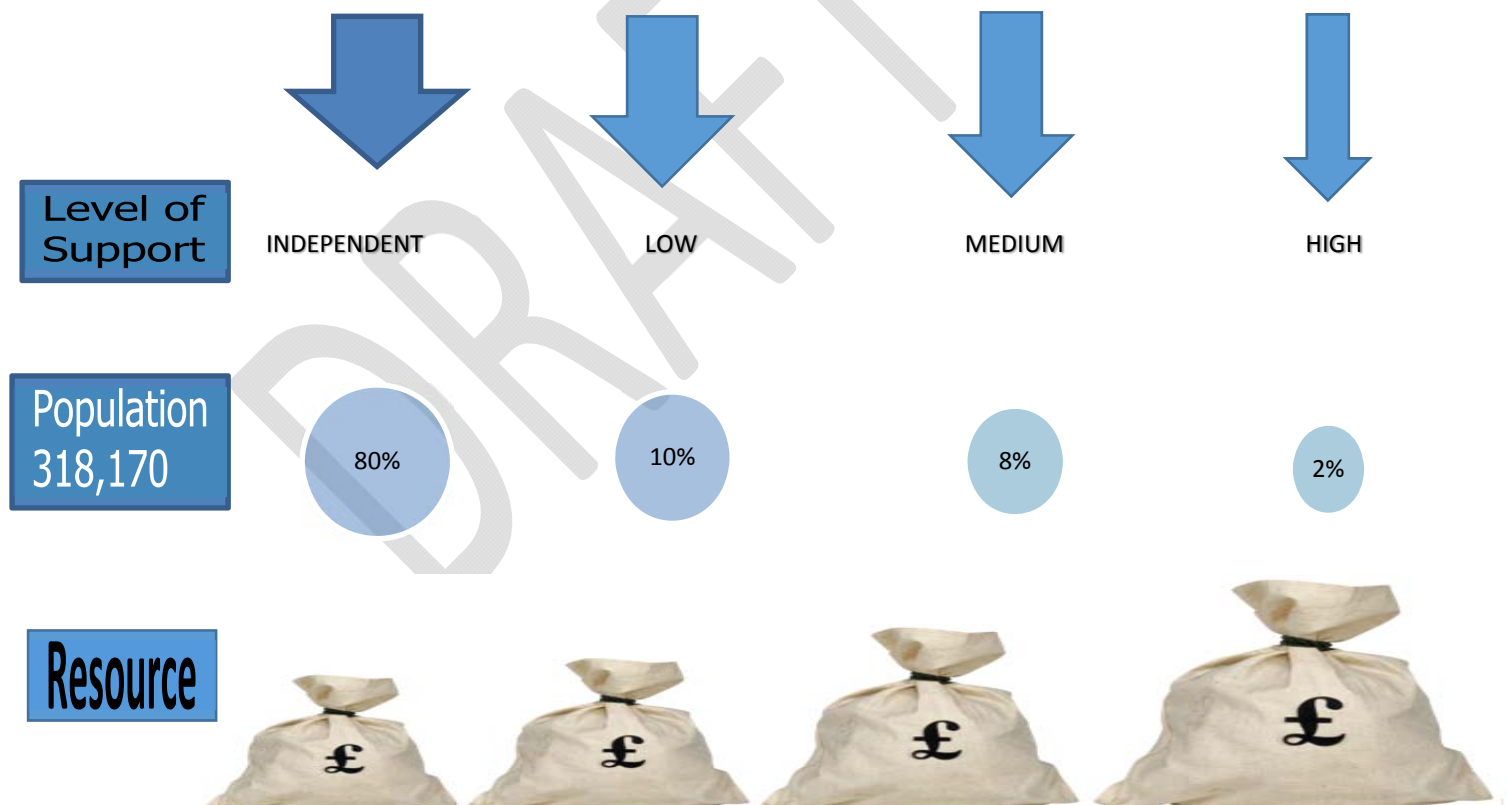
SECTION FIVE: How will we DO this?

In order to implement the vision, strategic direction and planned intentions outlined above, the IJB will require to work closely with its operational delivery partners, particularly the Council and NHS Board. There are a number of core resources and assets which will require to be aligned to each of the priorities identified within this plan.

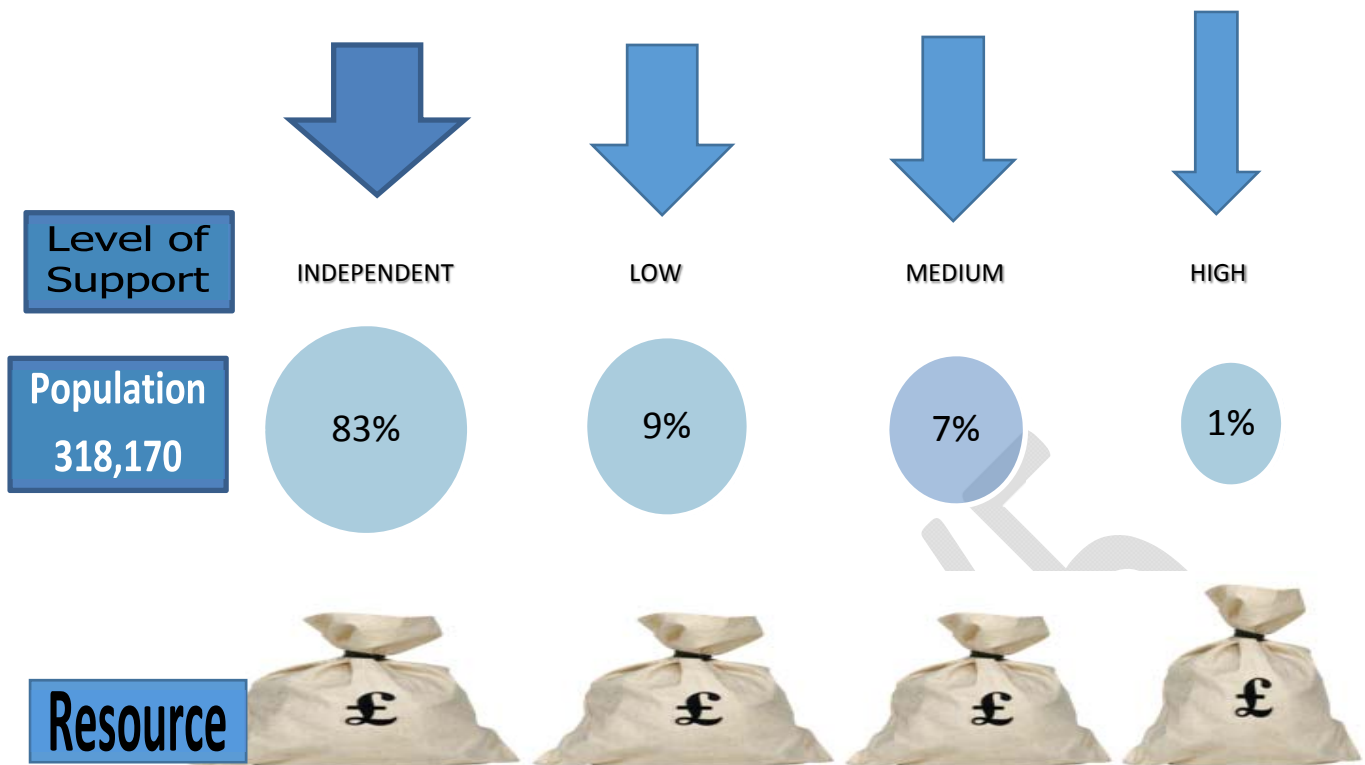
To deliver against those priorities there will require to be a degree of transformational change to allow services to react flexibly to demand and continue to modernise into the future and beyond.

The real challenge in achieving this will be how the IJB directs its resources, given that many of these resources are already under significant pressure in terms of their spread and reach. However, if current trends in demand are to be contained and to an extent reversed through earlier intervention and prevention, then there requires to be a paradigm shift from the current way in which resources are deployed to a new way of thinking, which is ultimately based upon a longer – term strategy. The diagram below illustrates the current position and a proposed re-positioning of where resources should be re-invested:

CURRENT USE OF RESOURCES



AMBITION TO SHIFT RESOURCES IN A DIFFERENT WAY



Resources or enablers which the Partnership will focus on have been identified as follows:

- Organisational Development
- Workforce
- The Market for Health and Social Care Services
- Locality Planning
- Strategic Communication
- Financial Framework
- Support Services
- IJB 'Directions'

5.1 Organisational Development

There is a significant organisational development agenda to take forward to achieve the aspiration of this plan. In particular, ensuring there is the necessary capacity and capability in the following areas:

- Change management and resourcing the transformational change agenda
- Management and Leadership
- Continuing professional development
- Coaching and succession planning
- Research

Whilst some of the above building blocks are already in place in terms of organisational development, there is a clear action for the Partnership with regards to developing an Organisational Development Plan which outlines how this capacity, capability and knowledge will be harnessed and developed to support change and transformation

ACTION – Organisational Development Strategy to be developed in first year of this plan and aligned to the key strategic themes and commissioning intentions outlined in Section Four.

5.2 Workforce (NEED TO CONSIDER THE THIRD SECTOR AND HSCP CAPACITY AND SKILLS)

Alongside communities, the health and social care workforce is the most significant and potentially most effective asset in terms of the resources available to respond to changing demands. This workforce has changed and evolved overtime. However, for all the points mentioned above with regards to changing demand and public expectations, the workforce will require to move with this and in doing so, become more flexible and innovative with regards to service delivery. The national Integrated Workforce Plan outlines a number of recommendations and workstreams which will result in further advice, support and guidance to Partnerships.

Similar to organisational development, the Partnership has a solid foundation upon which to build, in that inter – disciplinary and multi – disciplinary skill – mix models of delivery have already been successfully tested in areas such as hospital discharge and integrated case management of people with complex needs living in the community, for example, the Integrated Community Support Team.

Given that the overall aspiration is to provide more care and support in the community, the Partnership will need to consider the types of roles and skill – mix in delivering the aspirations set out in this plan.

ACTION – Workforce Plan to be developed which aligns to the key strategic themes and commissioning intentions outlined in Section Four.

5.3 The Market for Health and Social Care Services

South Lanarkshire has a mixed market of health and social care delivery and in realising the commissioning intentions outlined above, there is a clear direction of travel from the needs analysis with regards to where the market will have to flex. The key areas of change/action which this plan will have to actively facilitate as commissioning intentions are implemented are detailed below.

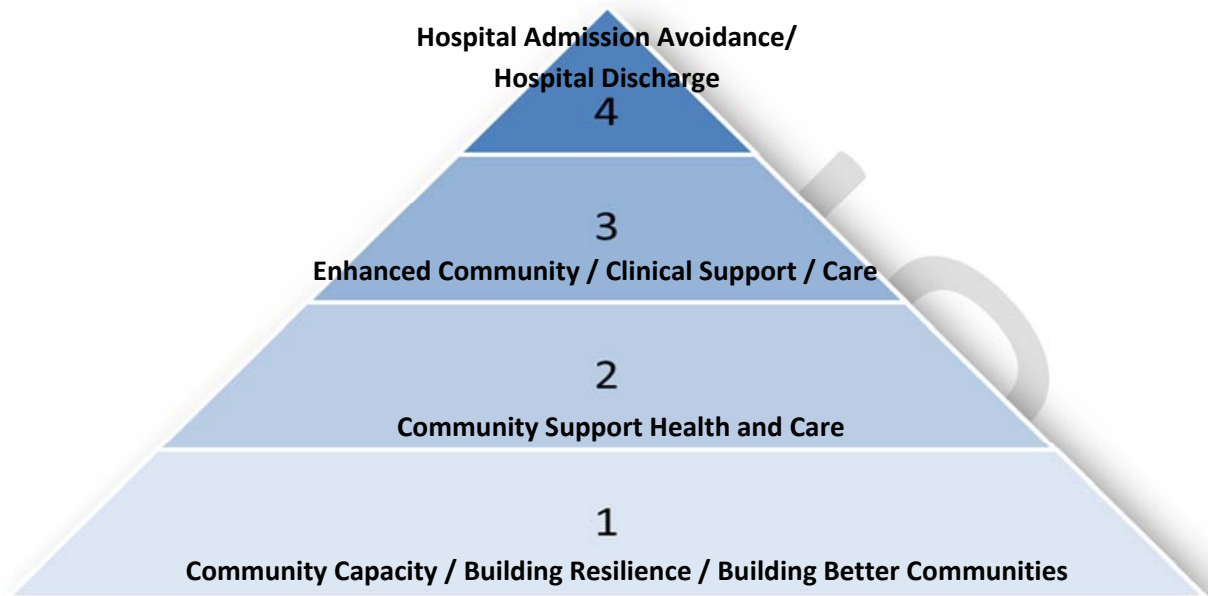
ACTIONS

- Building sufficient capacity within Communities, the 3rd Sector and community health and social care services such that South Lanarkshire can reduce its reliance on hospital and residential forms of care. This will mean further work being undertaken to re-align resources to more community based interventions, similar to examples such as the reinvestment of funding from hospital beds within Udston through the provision of additional home care and community nursing services
- Growing the necessary workforce capacity and correct skill – mix. For example, within Primary Care, investment into disciplines which reduce the burden on GPs to free up their time for more complex care. This will include utilising and investing in disciplines the skills of Advanced Nurse Practitioners, Allied Health Professionals and Pharmacists to more appropriately support people to access the right support at the right time. Some of this will require new roles to be created or existing roles to be redesigned
- Increasing our market intelligence and working with Partners to invest in the right areas to align to the Strategic Commissioning Plan. An example of this is shaping and influencing where external providers choose to invest both from a geographical perspective and service specification perspective. The current investment within the external nursing home sector is a contemporary example of where this investment and growth could be further joined up
- Although the IJB does not directly contract services (as this is done by the Council and NHS Board) the expectation is that any service providers delivering in a health and social care context should be delivered in line with the Ethical Care Charter.

5.4 Locality Planning

The strength, contribution and influence of the locality planning agenda has grown significantly since the first Strategic Commissioning Plan 2016-19 and some of this has already been outlined in earlier sections of this plan.

However, one of the key developments from the previous plan that will be carried over and further embedded is the commitment to the locality Community First Tiered Model, which essentially outlines the levels of proportionate support which health and social care services will work to provide. This model is outlined below:



Embedding this approach fully across the four localities will be very much a key enabler to supporting the development of the strategic themes, particularly with regards to the actions detailed below.

ACTIONS

- Streamlining across points to services and supports
- Strengthening collaboration and communication across agencies working directly with people who require our support
- Providing local leadership
- Engaging and working directly with communities, particularly with regards to the Building and Celebrating Communities (BCC) work
- Implementing the locality plan as part of responding demonstrating the contribution to the delivery of the SCP and also the unique characteristics of the locality

5.5 Strategic Communication

The advent of Health and Social care integration heralded a major shift in how statutory agencies work together and deliver services along with partners, stakeholders and communities. The foundations of this new partnership structure have been set against a backdrop of unprecedented

population growth and increasing demand. Emerging into this landscape have been new structures, plans, protocols and associated communication challenges.

Over several years, South Lanarkshire Health and Social Care Partnership (HSCP) has sought to communicate comprehensively, widely and accessibly via a variety of platforms and mediums. A key objective has been to bring clarity to what can be a complex agenda. Target audiences range from internal groups, like staff and partner agencies, to a spectrum of stakeholders and the general public.

As the agenda has progressed, and to consolidate and refine this approach, in June 2017, South Lanarkshire Integrated Joint Board approved a new Communication Strategy. A key aim of the strategy was to introduce standards of industry best practice to ensure all communication activities in the partnership were based on the following tenets:

- Have defined and measurable outcome
- Present a clear and consistent narrative tailored to respective audience group
- Are creative and innovative to maximise reach
- Are clearly and demonstrably geared to supporting the delivery of strategic objectives and national health and wellbeing outcomes.

Since the introduction of this strategy, several key achievements have been attained. Some of these milestones include:

- The launch of a partnership website www.slhscp.org.uk which is regularly updated with vibrant content from across the HSCP. The website also ensures the partnership and IJB is fully transparent
- The introduction of Communication Workshops across all of South Lanarkshire's localities to illustrate this strategic approach in action and highlight the benefit of working in this way. The workshops have also been a forum to equip and empower community groups with industry best practice to drive action
- The Chief Officer's blog explaining strategic developments and illustrating good practice and updates at local level. The blog, distributed to all staff and partners, also promotes the Chief Officer's open door sessions, where staff, partners and public can meet and discuss any issue
- Structured communication campaigns which have measurably supported operational work streams, services and programmes, from Building and Celebrating Communities, the growth of Telecare and Telehealth to the multi award winning Continence Improvement Project
- A responsive communication service supporting the day-to-day needs of the partnership during a fast-moving agenda. This includes media liaison (pro-active and reactive) publishing, graphic support, film production and web maintenance.

The delivery of the Communication Strategy is led and co-ordinated by our Communication Manager who is supported by the respective Communication Directors of NHS Lanarkshire and South Lanarkshire Council Communication departments and their respective resources, as appropriate. At the time of writing, the current communication strategy was being reviewed so the strategic objectives set down in this document – and established via broad stakeholder engagement – can be best supported.

Fundamental tenets of this approach going forward will include:

ACTION

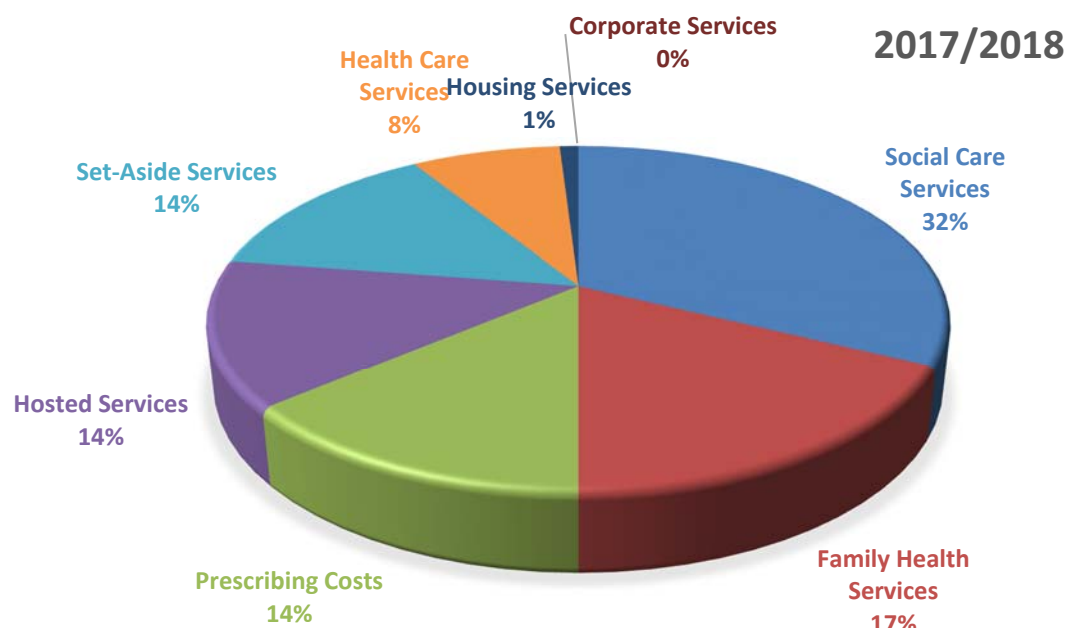
- The continuation of an empowering approach, equipping all key partners and individuals with a working knowledge of communication best practice, and enabling, inspiring and driving community-based action via the Building and Celebrating Communities programme.
- A commitment to compelling and clear communications that resonates and bring clarity to the agenda, raising awareness of services and what key policies mean for people, in real, human terms
- The continued commitment to a strategic approach to all our communication activities and ensuring they are clearly and demonstrably geared to supporting priorities and objectives (as set out in this document), the national health and wellbeing outcomes and, ultimately, people's lives.

5.6 Financial Framework (FIGURES TO BE UPDATED)

Supporting the delivery of the aspirations in this plan will require to the IJB and its Partners to think about the short, medium and long term financial implications. The information outlined below details where the current spend of the IJB budget is allocated.

The total amount of money spent in 2017/2018 was £476.245m. The comparison of actual expenditure between 2016/2017 and 2017/2018 on services is detailed in the table below and is also graphically illustrated in the chart.

Services	2016/2017		2017/2018	
	£m	%	£m	%
Social Care Services	150.729	32%	156.703	33%
Family Health Services	84.231	18%	85.223	18%
Prescribing Costs	67.013	14%	67.571	14%
Hosted Services	62.592	13%	66.692	14%
Set-Aside Services	55.154	12%	54.715	11%
Health Care Services	42.401	9%	40.169	8%
Housing Services	5.202	1%	5.020	1%
Corporate Services	0.147	0%	0.152	0%
Total Expenditure	467.469	100%	476.245	100%



There are a number of key actions with regards to the financial framework, not least the ambition which underpins this plan in terms of shifting the balance of care and with that the balance of spend towards an agenda focused more on early intervention and prevention and community based delivery.

Detailed below are a number of actions which the Partnership will work through in the lifetime of this plan.

ACTION

- Short to medium term financial plan developed
- Alignment of financial plan to the strategic commissioning intentions and 'Directions'
- Agree a target to shift the balance of spend towards early intervention and prevention and support people to self-care and self-manage

5.7 Support Services

In delivering the plan and its business, the IJB relies on a variety of support services which includes elements of support and advice from human resources, planning and performance staff, legal, accommodation from which services are provided, information technology and financial advice. All of these services are key enablers, particularly with regards to ensuring as much as possible that services work to the principle of seamless delivery and single system working.

The support services outlined above are not a direct part of the IJB's budget and sit within the Council and NHS Board's overall budget. However, they are provided as an 'in-kind' contribution to the IJB from both organisations.

Given the key role that they do play, the IJB, Council and NHS Board will work collaboratively to ensure that these services support operational delivery of health and social care services. Building on previous work, a number of actions will be progressed as detailed below.

ACTION

- Co-locate services where it makes sense to concentrate staff and disciplines who work very closely to provide integrated care
- Maximise the opportunities to share information across health and social care information systems to reduce bureaucracy, improve communication and seamless working
- Scale – up the use of Telehealth and Telecare to enable more people to self-care and self-manage and provide alternatives to traditional forms of service delivery, for example formal appointments
- Streamline governance and reporting arrangements across the IJB, Council and NHS Board
- Work with human resources colleagues to support the development of new roles and responsibilities to deliver new models of care

5.8 IJB 'Directions'

As part of the Public Bodies (Joint Working) ((Scotland) Act 2014, the IJB has a mechanism in place through which it can action the strategic intentions set out in its Strategic Commissioning Plan. Section Four of this plan outlines the strategic intentions of the IJB and the mechanism which the IJB utilises to implement these is through 'Directions'. The IJB uses the 'Directions' to agree and communicate with the Parties (NHS Board and Council) the expectations of the strategic commissioning intention. In turn the Parties work to operationally implement in line with the 'Direction' issued. A key part of this process is that the IJB must confirm to the Parties, the budget assigned to support implementation of the 'Direction'.

Of note, some of the strategic commissioning intentions outlined in this plan already have an existing 'Direction', whereas others will require a new 'Direction' to be agreed and issued.

ACTION

- IJB to confirm to the Parties existing and new 'Directions' associated with the strategic commissioning intentions outlined to deliver the aspirations outlined in this SCP
- Financial information to be aligned to each 'Direction'.

SECTION SIX: Review

6.1 How we will know what we are doing is right

Evaluating health and social care integration is a complex process and requires a method that can incorporate the scope and variety of provision. The complexity and level of ongoing change involved with integration makes it impossible to directly link cause and effect, which makes it difficult to know what we are doing is right. The partnership now has a track record of using something called Contribution Analysis, to show how we are achieving the nine national health and wellbeing outcomes. This has been used to gather evidence around how we think change happens, although this can be refined over time. When the evidence comes together to tell the same story, we can reasonably claim that the activities evaluated have contributed to the observed results. This gives us a level of confidence that what we have done is influencing what we see happening.

6.2 Performance Measurement

Supplementing evaluation activity and contribution analysis are more formal national and local performance measures which are reported to the IJB on a quarterly basis. South Lanarkshire Health and Social Care Partnership already has a wealth of needs assessment, performance and evaluation based information. This has evolved and matured since the establishment of integration arrangements and it is the intention to continue to develop this.

The IJB currently measures the performance of health and social care services through a suite of performance measures intended to track whether or not aspirations to shift the balance of care are being achieved as set out. For example measures with regards to reducing hospital emergency activity, emergency admissions and less reliance on inpatient care are used as a proxy to determine whether or not Partnerships are managing to shift the balance of care.

In addition to this, a range of qualitative measures are also reported, which capture the perceptions and views of the public with regards to the quality of services and whether or not they are supporting people to improve their agreed personal outcomes. Appendix 2 gives an overview of the data which will assist in measuring progress and impact.

6.3 Governance and Decision Making

There is recognised governance and decision – making arrangements in place to support the development, design and implementation of health and social care services in line with the ambitions outlined in this plan. Appendix 3 illustrates this.

This governance and decision making process also links across to similar Partnership arrangements such as, the Community Planning Partnership, Local Housing Strategy Steering Group and the Children Services Partnership.

Legislative

- The Public Bodies (Joint Working) (Scotland) Act 2014
- Social Care (Self – Directed Support) (Scotland) Act 2013
- Adult Support and Protection (Scotland) Act 2007
- Social Work (Scotland) Act 1968
- Mental Health (Care and Treatment) (Scotland) Act 2003
- Adults with Incapacity (Scotland) Act 2000
- Community Care and Health (Scotland) Act 2002
- Carers (Scotland) Bill 2015
- Children and Young People (Scotland) Act 2014
- Community Empowerment Act 2015
- Public Health (Scotland) Act 2008
- Equality Act 2010
- Procurement Reform (Scotland) Act 2014
- Local Government in Scotland Act 2003

National

- Children and Young People’s Health Plan October 2015
- Children and Young People’s (Scotland) Act 2014
- A Route Map to the 2020 Vision for Health and Social Care 2011
- NHS Scotland Quality Strategy – Putting People at the Heart of our NHS 2010
- Scotland’s National Dementia Strategy 2013-16
- Mental Health Strategy for Scotland 2012-15
- The Keys to Life – Improving the Quality of Life for People with Learning Disabilities 2013
- Health Inequalities in Scotland – Audit Scotland 2012
- Report on the Future Delivery of Public Services (Dr Campbell Christie) 2011
- Living and Dying Well – A National Action Plan for Palliative and End of Life Care In Scotland
- National Telehealth and Telecare Delivery Plan for Scotland 2015
- Reshaping Care for Older People: A Programme for Change 2011-21
- Single Outcome Agreements Guidance to Community Planning Partnerships 2012
- Prescription for excellence – A vision and Action plan for the right pharmaceutical care (2015)
- Many conditions, One life, Living well with multiple conditions (2014)
- Caring Together: The Carers Strategy for Scotland 2010-2015
- Good Mental Health For All
- National Dementia Strategy
- Early Years Collaborative Programme
- Self directed Support – A National Strategy for Scotland 2010-2020
- Changing Scotland’s Relationship with Alcohol: A Framework for Action (2009)
- The road to recovery: Tackling Scotland’s drug problem (2008)
- See Hear – Strategic Framework for people with a sensory impairment in Scotland (2014)
- National Delivery Plan for AHPs in Scotland 2012-2-15
- Age, Home And Community: A Strategy For Housing For Scotland's Older People: 2012 – 2021 (2011)

- Homes fit for the 21st Century - The Scottish Government's Strategy and Action Plan for Housing in the Next Decade: 2011-2020 (2011)
- Joint Housing Delivery Plan for Scotland (2015)

Local

- South Lanarkshire Community Plan
- NHS Lanarkshire Local Delivery Plan 2016-2017
- South Lanarkshire Carers Strategy
- Alcohol and Drug Strategy
- South Lanarkshire Council Corporate Plan
- NHS Lanarkshire Inequalities Action Plan
- Strategy for Pharmacy – in development
- Single Outcome Agreement – local
- South Lanarkshire Integrated Children's Services Plan

No	SOURCE	Measure	Target
OUTCOME 1: People are able to look after and improve their own health and wellbeing and live in good health for longer			
1	NI - 1	Percentage of adults able to look after their health very well or quite well	
2	NHS	27-30 month Child Health Surveillance - No concerns	85%
3	NHS	Addictions - completed (LDP)	90%
4	NHS	Addictions - ongoing waits (LDP)	90%
OUTCOME 2: People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonable practicable, independently and at home or in a homely setting in their community			
5	NI - 2	Percentage of adults supported at home who agreed that they are supported to live as independently as possible	
6	NI - 12 / SMG 1a / NHS	Emergency admission rate (per 100,000 population)	
7	NI - 13	Emergency bed day rate (per 100,000 population)	
8	NI - 14	Readmission to hospital within 28 days (per 1,000 population)	
9	NI - 18	Percentage of adults with intensive care needs receiving care at home	
10	NI - 19	Number of days people spend in hospital when they are ready to be discharged (per 1,000 population)	
11	NI - 20	Percentage of health and care resource spent on hospital stays where the patient was admitted in an emergency	
12	NI - 21	Percentage of people admitted to hospital from home during the year, who are discharged to a care home	
13	NI - 22	Percentage of people who are discharged from hospital within 72 hours of being ready	
14	SW	Number of people self directing their own support and the funding choices selected	
15	SW	Percentage of statutory supervising officer visits completed within timescale for local authority welfare guardianship orders	90%
16		Percentage of statutory supervising officer visits completed within timescale for private welfare guardianship orders	90%

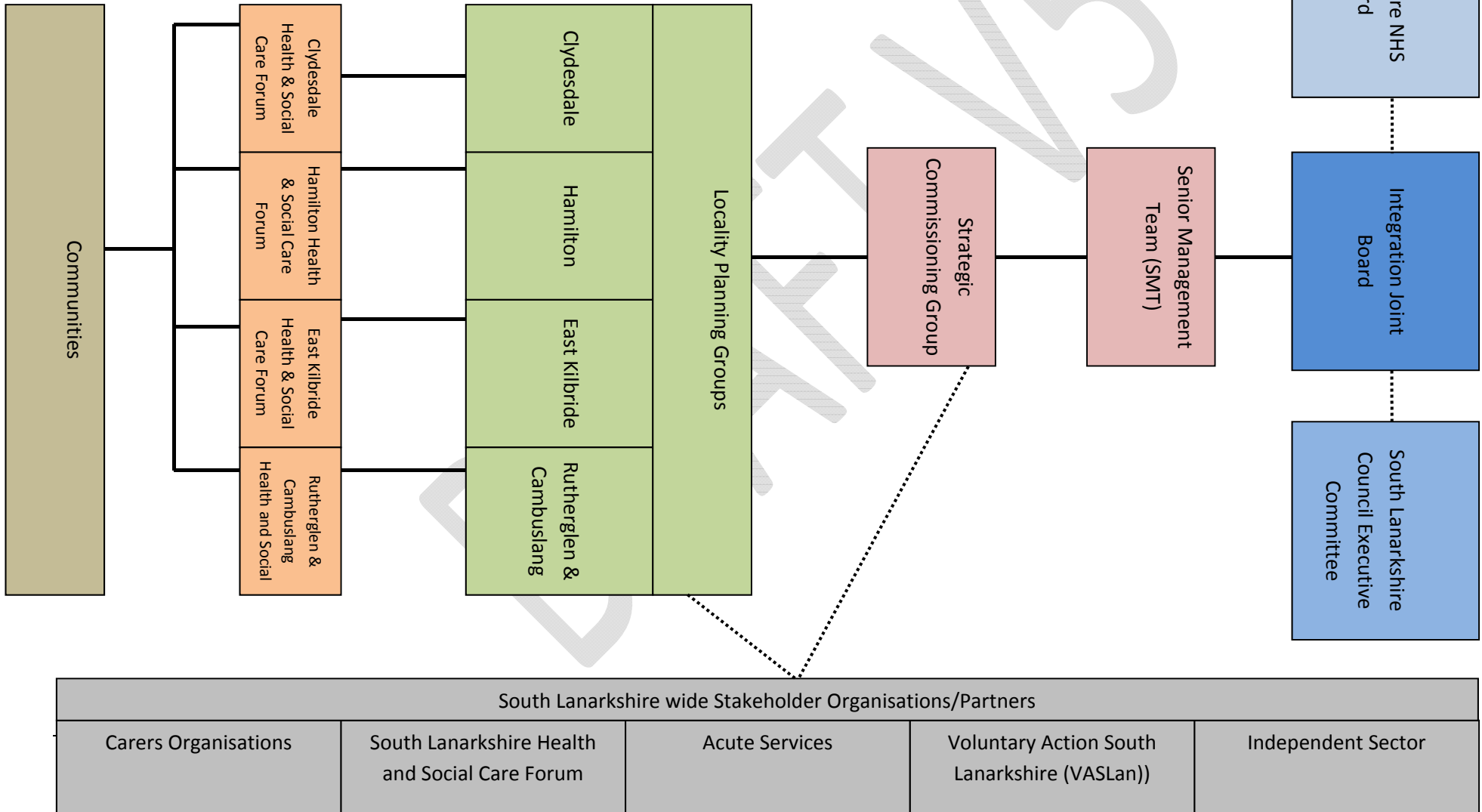
	SW		
17	SW	Monitor the percentage of occupancy rates in our Older People's Day Centres	
18	MSG 4 / NHS	Delayed Discharges Bed days standard delays	
19	MSG 3a / NHS	A&E Attendances	
20	MSG 2A	UC Bed Days	
21	NHS	Average Length of Stay over 65 - South	9.45
22	NHS	Discharges within 24 hours - South	800
23	NHS	Dementia PDS 5 Pillars Outcomes (South Only)	80%
24	NHS	Dementia Post Diagnostic Support	=> Prev Year
25	MSG	A&E Attendances - South	TBA
28	NHS	Emergency bed days - South	TBA
29	NHS	Emergency Admissions	9500
30	NHS	PC Out of Hours Home Visit 1 hour	75%
31	NHS	PC Out of Hours Home Visit 2 hours	75%
32	NHS	PC Out of Hours PCEC 1 hour	75%
33	NHS	PC Out of Hours PCEC 2 hours	75%
OUTCOME 3: People who use health and social care services have positive experiences of those services, and have their dignity respected			
34	NI - 15 / SMG 5a	Proportion of last 6 months of life spent at home or in a community setting	
35	MSG 6	Balance of care: Percentage of population in community or institutional settings (all ages)	
36	NI - 3	Percentage of adults supported at home who agreed that they had a say in how their help, care, or support was provided	
37	NI - 4	Percentage of adults supported at home who agreed that their health and social care services seemed to be well co-ordinated	
38	NI - 5	Total % of adults receiving any care or support who rated it as excellent or good	
39	NI - 6	Percentage of people with positive experience of the care provided by their GP practice	

40	NHS	18 Week RTT Performance – CAMHS (LDP)	90%
41	NHS	18 Week RTT Performance – Psychology (LDP) (NHSL)	90%
42	NHS	Consultant Outpatient WT - Adult Mental Health - 12wks	90%
43	NHS	Consultant Outpatient WT - Older Adult Psychiatry - 12wks	90%
44	NHS	Consultant Outpatient WT - Learning Disability - 12wks (NHSL)	90%
45	NHS	Admission to MH Wards: Proportion NHSL Patients (NHSL)	>95%
46	NHS	MSK Physiotherapy - 12wks	90%
47	NHS	MSK Physiotherapy - 12wks (NHSL)	90%
48	NHS	MSK Podiatry - 12wks	90%
49	NHS	MSK OT	90%
50	NHS	MSK OT (NHSL)	90%
59	NHS	Advance booking to an appropriate member of the GP team (90%) (LDP)	90%
60	NHS	48 Hour access Primary Care	90%
OUTCOME 4: Health and Social Care services are centred on helping to maintain or improve the quality of life of people who use those services			
61	NI - 17	Proportion of care services graded 'good' (4) or better in Care Inspectorate inspections	
62	NI - 7	Percentage of adults supported at home who agree that their services and support had an impact on improving or maintaining their quality of life	
OUTCOME 5: Health and social care services contribute to reducing health inequalities			
63	NI - 11	Premature mortality rate per 100,000 persons	
64	NHS	Sustain and embed successful smoking quits, at 12 weeks post quit, in 40% of SIMD areas. (LDP)	103 / quarter
OUTCOME 6: People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing			
65	NI - 8/NHS	Total combined % carers who feel supported to continue in their caring role	
66		Identify the number of new carers identified and supported each year through the third sector	
OUTCOME 7: People who use health and social care services are safe from harm			
67	NI - 9	Percentage of adults supported at home who agreed they felt safe	

68	NI - 16	Falls rate per 1,000 population aged 65+	
69	NHS	Staff flu vaccination (NHSL)	50%
OUTCOME 8: People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide			
70	NI - 10	Percentage of staff who say they would recommend their workplace as a good place to work	
OUTCOME 9: Resources are used effectively and efficiently in the provision of health and social care services			
71	NI - 23	Expenditure on end of life care, cost in last 6 months per death	
72	NHS	Breakeven Position (LDP) Including Prescribing (£000)	£0
73	NHS	Breakeven Position (LDP) Excluding Prescribing (£000)	£0

Consultation and Engagement Process for IJB

Appendix 3



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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Education Resources) South Lanarkshire Council

Subject:	South Lanarkshire Community Learning and Development Strategic 3 Year Plan refresh
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ Inform the Partnership Board of progress made in the review of the current Community Learning and Development (CLD) plan and to seek support for the revised format for the strategy and action plan in line with recent HMIE inspection findings whilst meeting the statutory obligations of the CLD Regulations.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) To support these overarching ambitions with ongoing consultation and learner engagement;
- (2) Note the robust process taken to review and refresh the Community Learning and Development Strategic 3 Year Plan;
- (3) Note the submission of a Creative Learning Network funding application to support an innovative approach to learner consultation and engagement, with a view to developing and embedding systematic processes for learner involvement at a locality level on an ongoing basis;
- (4) Note a revised schedule of annual planning and reporting for locality action planning groups (see 4.3. below); and
- (5) Note a 'best practice' minimum standard for Locality Action Planning Groups (LAPGs) (see 4.3. below).

3. Background

3.1. All local authorities have a statutory obligation to produce a 3 year CLD plan. This plan must specify the following:-

- How the education authority will coordinate provision with statutory and other providers;
- What action the education authority will take to provide CLD over the 3 years;
- What action other persons will take to provide CLD over this period; and
- Any unmet need.

- 3.2. In taking forward the 3 year CLD plan, the CLD Regulations state that the plan must articulate:-
- Identified target groups and individuals;
 - Have regard for their needs;
 - Identify barriers; and
 - Consultation with people who are representative of the target individuals and groups.
- 3.3. To help take forward the development of the 3 year CLD plan, the recent (April 2018) successful Education Scotland CLD inspection in South Lanarkshire and place based inspection of Cambuslang and Rutherglen identified areas of improvement:-
- Improve how community voice influences decision making at a strategic level;
 - Review community networks to ensure communication is maximised;
 - Clarify relationships between strategic and community partnerships and strengthen the coordination between strategic, locality and local planning; and
 - Improve target setting to capture wider impacts.

Key to the successful implementation of the 3 year CLD plan (2018 – 2021) will be aligning identified need with current good practice and the areas for improvement identified through the recent inspection process.

4. Stakeholder consultation findings (LAPG Chairs and literature review of South Lanarkshire and other Local Authority Plans)

- 4.1. The CLD Partnership were invited to attend a workshop and were asked to look at 4 overarching areas in relation to the development of a new plan. The purpose was to provide space to reflect on the previous plan in the context of emerging priorities for services and partners, and to have open and free discussions. The 4 areas were:-
- Needs analysis;
 - Review of current plan and supporting structures;
 - Review of current data collection; and
 - Aesthetics and accessibility – what should the plan look like.
- 4.2. The workshop provided a range of ideas and areas of stakeholder information that was readily available to progress the drafting of the 3 year CLD plan for 2018–2021.

Below is a summary of Partner feedback:-

- Needs analysis – the Partnership is data rich (Improve, Youth Survey, data hub, local level consultations etc.) but this should be regularly updated and accessible, and ideally contained centrally to inform ongoing planning. It was proposed that an online link to data sources be placed within 3 year document rather than paragraphs and tables of statistics, correct at the date of inclusion, would be more beneficial to the public and practitioners;
- Target groups identified were those affected by the following: Scottish Index of Multiple Deprivation (SIMD) 2018, care experienced, disability, long term unemployed, youth unemployed, underemployed, socially isolated, English for Speakers of Other Languages, offenders (and/or at risk of), mental and physical health issues. This is not an exhaustive list;

- The current overarching outcomes (1-6) of the 3 year CLD plan 2015–2018 are still relevant but actions require to be regularly revised at a local level to remain fit for purpose. Partners stressed the importance of linking with the Community Plan and other key overarching ambitions;
- Supporting structures for the plan need revised – the Partnership must ensure that we have the correct people at the right table e.g. front facing staff at locality level. As a minimum standard, organisations must ensure cascading of information to front line staff;
- Measurable targets and actions should be set at a local level and regularly refreshed to take account of emerging need;
- Data collection – all partners stressed the importance of being clear at the outset of what we are measuring. The Partnership must ensure that the Impact Measures are fit for purpose now by asking partners to review against agency/service targets; and
- If the plan is to be a 'live' working document then it is important that it is written in plain English and is accessible to a wide audience. One local authority has created a one page poster to present the whole plan.

4.3. Locality Action Planning Group Co-Chairs participated in a focus group to establish current best practice and/or challenges. Collated feedback from the chairs was:-

- There should be no less than 2 steering groups per year with local partners who are responsible for planning, interim reporting and end of year reporting;
- There should be no less than 2 practitioners groups per year (front line staff);
- A shared training calendar must be produced with opportunities to develop the CLD Workforce;
- Registration for the CLD Standards Council should be encouraged and practitioners log participation in group as part of ongoing staff development;
- A 'Glossy' of annual achievements should be produced – clarity as to whether this should be centrally or local; and
- Clarity is required over what information should be gathered both centrally and locally – is it all activity (including single agency) or only partnership activity that adds value?

4.4. A random sample review of 6 other local authority CLD plans was also undertaken as part of the planning process. The Local Authority area CLD Plans examined were:-

- North Lanarkshire;
- Dundee;
- East Renfrewshire;
- Aberdeen;
- Clackmannanshire and Stirling; and
- Glasgow.

From these plans, the following was assessed:-

- Themes – Senior Phase Curriculum for Excellence; Attainment and achievement (closing the gap); Health and wellbeing; adult and youth employability; digital inclusion; financial inclusion and mitigation of welfare reform; community development and capacity building; community engagement and participation; and

- Presentation – wide variation on presentation. Most have very wordy background information, mostly pertaining to setting the scene for development of a new strategy and the CLD regulations. Most contain lots of background data. Most contain links to other policy drivers. Glasgow has a one page poster.

5. Emerging Challenges

- 5.1. Consideration has been given to identify the key challenges taking forward the creation of the 3 year CLD Plan 2018–2021 for South Lanarkshire.

The key challenges are:-

- Rationalising the relationship with other plans/structures (e.g. Community Plan, Problem Solving, Health and Social Care Partnership, Neighbourhood Planning);
- Ensuring data is fit for purpose moving forward;
- Establishing baseline data by reporting on Year 3 of the previous plan;
- Ensuring appropriate representation at CLD Partnership, Steering Group and Practitioners Networks; and
- Developing 'learner voice' and influence at locality and strategic level.

6. Next Steps

- 6.1. Taking forward the discussion from the focus groups, the research in to other authority plans and the findings from the recent Education Scotland inspection process, the following steps have been identified to focus the completion of the South Lanarkshire 3 year CLD plan 2018–2021:-

- Cross reference proposed outcomes with the Community Plan;
- Identify opportunities for hosting appropriate data in one place;
- Seek support from the CLD Partnership for new minimum standards for LAPGs and associated reporting;
- Ensure Impact Measures are fit for purpose with partners and are connected to overarching ambitions; and
- Seek support from the CLD Partnership for development of 'learner voice'.

- 6.2. The 3 year CLD Plan for South Lanarkshire is attached as Appendix 1 for information. The plan will be will be hosted online for public and practitioner access.

- 6.3. A submission of a Creative Learning Network funding application has been made to support innovative approaches to learner consultation and engagement, with a view to developing and embedding systematic processes for learner involvement at a locality level on an ongoing basis.

7. Employee Implications

- 7.1. There are no employee implications associated with this report.

8. Financial Implications

- 8.1. There are no financial implications associated with this report.

9. Other Implications

- 9.1. There are no risk or sustainability issues associated with this report.

10. Equality Impact Assessment and Consultation Arrangements

- 10.1. This report recommends a change to an existing strategy and, therefore, an impact assessment is required.

In addition to this, a Strategic Environmental Assessment screening will also be required to determine if a full assessment is required or not.

- 10.2. Consultation continues to be carried out with appropriate stakeholders including young people and partners.

Tony McDaid
Executive Director (Education Resources)
South Lanarkshire Council

7 February 2019

Contact for Further Information

If you would like further information, please contact:-

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**South Lanarkshire Community Learning and Development Partnership
Statement of Ambition – Strategy and Plan
2018 – 2021**

Contents:

1. Our Vision
2. Principles and purpose of CLD in South Lanarkshire
3. Key themes
4. Measurement – how we will know we have made a difference
5. Governance
6. Links

1. Our Vision

Improve the quality of life for people in South Lanarkshire by offering vibrant learning and development opportunities that lead to personal development and community empowerment.

2. Principles and Purpose of CLD in South Lanarkshire

The principles that underpin Community Learning and Development practice in South Lanarkshire are:

- Empowerment – recognise and strengthen community voice
- Participation – real engagement and change in communities
- Self-determination – the rights of communities and individuals to make their own choices
- Partnership – working together
- Inclusion – all members of the community are equal

All CLD provision delivers outcomes through:

- Community development;
- Youth work, family learning and other early intervention work with children, young people and families;
- Community-based adult learning, including adult literacies and English for speakers of other languages (ESOL);
- Volunteer development;
- Learning for vulnerable and disadvantaged groups in the community; and
- Learning support and guidance in the community

3. Key Themes

Through working with learners, communities and partners, the 5 key themes below form the basis of the Community Learning and Development Partnership plan for 2018 – 2021.

I. Access to learning:

1. Deliver a learning offer that:

- has appropriate access to accredited awards
- encourages learners to participate in other learning and/or community activity
- supports learners to take control of their learning and progression to other opportunities

2. Targeted support to remove barriers to learning

II. Health and Wellbeing

1. Develop and deliver opportunities that support communities and individuals improve their health and wellbeing
2. Develop and deliver opportunities that stimulate confidence and resilience
3. Continue to focus CLD partnership in the most deprived areas supporting tackling deprivation, poverty and inequality

III. Employability

1. Develop skills and employability of learners to stay in or progress on to work opportunities
2. Develop understanding of career paths and raise aspirations
3. Deliver key programmes to support positive post school destinations

IV. Community influence

1. Review processes to roll out good practice in maintaining and/or developing community voice and participation
2. Support and engage communities to understand and make best use of participatory budgeting

V. Workforce Development

1. Create a high-quality workforce development plan for the CLD partnership
2. Use 'Learning lunches' for staff and volunteers to encourage shared learning, planning, and joint evaluations

4. Measurement – how we will know we've made a difference

A range of outcomes have been agreed by the CLD partnership that helps CLD staff, volunteers and partners know what difference in learners' lives, families and communities is being made. All CLD activity will be measured against them.

The outcomes are:

Outcome	Improved life chances for people of all ages through learning, personal development and active citizenship
A	LEARNING
1	Learners have improved confidence and self-esteem.
2	Learners have improved their social skills.
3	Learners have reduced risk related behaviour.
4	Learners have improved their mental health and wellbeing.

Outcome	Improved life chances for people of all ages through learning, personal development and active citizenship
A	LEARNING
5	Learners have improved their physical health and wellbeing.
6	Learners have improved/enhanced their parenting skills.
7	Learners have gained a positive experience through regular attendance.
8	Learners with additional support needs have engaged positively in a learning programme.
9	Learners have developed Social Enterprise skills.
B	LITERACY
1	Learners have improved their literacy skills.
2	Learners have improved their numeracy skills.
3	Learners have improved their IT skills.
4	Learners have improved their budgeting skills.
C	English for Speakers of Other Languages (ESOL)
1	Learners have improved their English Language Skills.
2	Learners are more able to support their child's learning.
3	Learners are participating in other learning and/or community activity.
D	FAMILY LEARNING
1	Learners are better able to support their child's/family member's learning in literacy and numeracy.
2	Learners are better able to support their child's/family member's health and wellbeing.
3	Learners are better able to support their child's curricular learning.
4	Learners are better able to support their child at key transitions.
E	AWARDS/QUALIFICATIONS
1	Learners have achieved a nationally recognised award or qualification.
2	Learners have received an award to recognise their achievements.

Outcome	Improved life chances for people of all ages through learning, personal development and active citizenship
F	PROGRESSION
1	Learners have improved their aspirations and ambitions.
2	Learners have re-engaged with education/lifelong learning.
3	Learners have improved their employability skills.
4	Learners have started to do voluntary work regularly within service.
5	Learners have started to do voluntary work regularly outwith service.
6	Learners have progressed to other appropriate learning programmes or opportunities.
7	Learners understand their own progress and development.

Outcome	Stronger, more resilient, supportive, influential and inclusive communities
G	CAPACITY BUILDING
1	Learners have improved their understanding of community and world issues.
2	Learners have been involved in consultation activity.
3	Learners contribute effectively to local or national decision making.
4	Learners support and influence their own community, including participating in formal decision making.
5	Learners continue to do voluntary work regularly within service.
6	Learners continue to do voluntary work regularly out with service.
7	Groups receive effective support to enable them to build community capacity.

5. Governance

The CLD Partnership will have:

- Four Local Action Planning Groups (LAPG) in East Kilbride, Clydesdale, Hamilton, and Cambuslang/Rutherglen. The membership will include a range of partners from across the CLD sector and local level decision makers, meeting up to 4 times year;
- At least 2 practitioner's groups per year to enable front line staff to network with partners;
- A local plan that takes account of local needs and priorities, identifies gaps in provision, and is reviewed and reported on regularly, including interim and end of year reporting, taking forward the key themes of the CLD Strategic 3 Year Plan;
- A consistent method of measuring the difference that CLD Activity makes through reporting on the 'Impact Measures' across the partnership; and
- A publication of annual achievements will be produced to celebrate work across the CLD Partnership.

The CLD Partnership reporting process is aligned with Community Planning Partnership processes which are currently planned for review. The review will see widening of involvement in the development, design and delivery of plans and programmes as well as in the review, revision and reporting of activities.

6. Links

CLD Strategic Guidance - <https://www.gov.scot/Publications/2012/06/2208>

Curriculum for Excellence and CLD -

<https://education.gov.scot/Documents/CLDinCfEtaskreportSept2015.pdf>

Community Empowerment Act - <http://www.scdc.org.uk/what/community-empowerment-scotland-act/>

ALIS 2020 - <https://www.gov.scot/Publications/2011/01/25121451/1>

Adult Learning in Scotland – A Statement of Ambition -

<https://education.gov.scot/Documents/adult-learning-statement.pdf>

National Youth Work Strategy 2014 – 2019 -

<https://www.youthlinkscotland.org/policy/national-youth-work-strategy/>

Community Plan 2017-2027 -

http://www.southlanarkshire.gov.uk/cp/info/26/loip_and_neighbourhood_plans

CLD Standards Council - <http://cldstandardscouncil.org.uk/>

How Good is the Learning and Development in our Community? -

<https://education.gov.scot/improvement/self-evaluation>

If you need this information in another language or format, please contact us to discuss how we can best meet your needs. Phone 0303 123 1015 Email:

equalities@southlanarkshire.gov.uk

Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Education Resources) South Lanarkshire Council

Subject:	English for Speakers of Other Languages (ESOL)
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ update the Partnership Board as to partnership delivery of ESOL provision for 2017-18;
- ◆ update the Partnership Board as to changes to the ESOL grant funding for 2018-19; and
- ◆ update the Partnership Board as to ongoing areas of development supporting the Syrian Refugee Settlement Programme.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) Note the changes in funding arrangements for 2018-19; and
- (2) Note the update on the Syrian Refugee Resettlement Programme.

3. Background

3.1. The ESOL Strategy Group was established in 2012 as a consequence of changes to grant funding from Education Scotland. Partners continue to work together to coordinate the delivery of ESOL provision and have responsibility for delivering on the South Lanarkshire ESOL Strategy.

Membership is drawn from Youth, Family and Community Learning Service, New College Lanarkshire, South Lanarkshire College and the Workers Educational Association (WEA). Additional representatives from the Department of Work and Pensions (DWP) and Education (English as an Additional Language Service) have enhanced the work of the group.

4. Partnership Funding Arrangements for ESOL Delivery

4.1. South Lanarkshire College has historically received grant funding on behalf of the CPP and has transferred this to partners in the Youth, Family and Community Learning Service (formerly this was specific to the then Community Learning Home School Partnership Service); the Workers Educational Association (WEA) and New College Lanarkshire on the basis of an agreed delivery plan. Despite changes to funding arrangements, whereby colleges were funded directly through the Scottish Funding Council's Strategic Funds, agreement was reached with all partners to continue this delivery model for the 2017-18 academic year.

Transition arrangements were in place to allocate the £1.45 million strategic funding to Colleges based on the 2016-17 allocations. The ESOL Strategy Group continued to determine partnership priorities and the allocation of £31,584.

4.2. The ESOL Strategy Group remain committed to exploring all aspects of funding, including core monies available to each agency and potential additional funding sources such as Syrian Resettlement Programme monies to maximise resources available to meet demand for service provision. However, there continues to be challenges in providing ESOL learning opportunities within existing funding arrangements and as anticipated, the revised funding arrangements have put pressure on the ability of partners to continue to provide a clear learning offer which offers clear pathways for progression.

4.3. **ESOL Funding 2017-18**

4.3.1 Colleges were charged to work with CPPs to use the funding in accordance with the conditions of grant outlined below.

A contribution to the costs of additional ESOL provision in South Lanarkshire was made to support:-

- the delivery of the Scottish Funding Council's Strategic Outcome 1: High quality teaching and learning (access to learning, success in learning, progression from learning);
- the delivery of the Scottish Government's Strategic Priorities: Access to education for people from the widest range of backgrounds; and Colleges working in partnership to maximise the impact of the learning on offer in colleges to individuals, society, and the economy; and
- the implementation of Scotland's ESOL Strategy, Welcoming Our Learners 2015–2020, and its vision that 'all Scottish residents for whom English is not a first language have the opportunity to access high quality English language provision so that they can acquire the language skills to enable them to participate in Scottish life: in the workplace, through further study, within the family, the local community, Scottish society and the economy.'

4.3.2. The funding received through the Scottish Funding Council's Strategic Funds was used to support our partnership priorities of community based ESOL (78 learners); accredited community based provision (24 learners); college provision (112 learners) and ESOL for employability (12 learners). Overall, 226 learners accessed language support via this funding stream. Information gathered shows that more learners are accessing provision at beginner/literacies level with little or no English language skills. This is having an impact on the numbers of learners ready to progress to accredited community based provision and employability support; learners are remaining longer in community based provision rather than progressing on to accredited opportunities. Community based provision has focussed on 'survival English' and integration activities that have supported learners into other core learning provision.

4.3.3. Due to the aforementioned changes to ESOL funding, two temporary 0.5 FTE posts funded through strategic monies, ceased in March 2018, leading to a reduction in the Youth, Family and Community Learning (YFCL) offer for ESOL learners.

4.4. ESOL Funding 2018-19

- 4.4.1. Funding for ESOL in 2018-19 presents challenges to all stakeholders. This challenge is Scotland wide with ongoing discussions between the Scottish Funding Council, Community Learning and Development Managers Scotland, COSLA, Scottish Government and representatives from Colleges.

Funding for ESOL is no longer ring-fenced. As a result, neither Colleges nor Community Planning Partners receive any additional funds for delivery. In line with the Scottish Funding Council: Guidance for the development of College Outcome Agreements 2018-19 to 2020-21, the ESOL Strategy Group will continue to work together to overcome the challenges with a commitment to jointly:-

- identify the needs in the area for ESOL provision;
- seek the best solutions to address and support the delivery of ESOL;
- to map and report on any unmet demand; and
- draw to the attention of funders the ongoing need and associated funding requirements.

Overall the ESOL Strategy Group will work collaboratively to build on the existing positive relationships in order to provide maximum benefit for our communities.

- 4.4.2. While it is acknowledged that there is a need for flexibility and a range of ESOL provision across Scotland, current funding arrangements do little to support the expectations set out in the Scottish Funding Council: Guidance for the development of College Outcome Agreements 2018-19 to 2020-21.

5. Syrian Refugee Resettlement Programme

- 5.1. Funding from the Syrian Refugee Resettlement Programme (SRRP) has enabled 2 FTE YFCL Officers to be recruited on a temporary basis, who will be collocated within the Refugee Resettlement Team and managed by the YFCL Service to ensure a strategic link to the ESOL agenda. It is anticipated that these new staff members will take up post in March 2019. These new posts will enable the Home Office Language requirement to be met and a flexible approach adopted to provide wider community integration opportunities.

- 5.2. All funding for the Programme comes from the Home Office – through the UK Aid budget, and costs are covered on a flexible unit cost approach. The costs associated with the new posts is £98,352.50.

6. Employee Implications

- 6.1. Staff employed on a temporary basis through Strategic funds have been reduced. Staff are currently being recruited via SRRP on a fixed term basis until March 2020.

7. Financial Implications

- 7.1 Changes to funding arrangements pose a significant threat to service delivery of informal community based ESOL.

8. Other Implications

- 8.1. There are no risk or sustainability issues associated with this report.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. Every effort is made to ensure the learning opportunities on offer do not exclude any adults due to their gender, race, disability or age.

Tony McDaid
Executive Director (Education Resources)
South Lanarkshire Council

7 February 2019

Contact for Further Information:

If you would like further information, please contact:-

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Report

Report to:	Partnership Board
Date of Meeting:	28 February 2019
Report by:	Executive Director (Finance and Corporate Resources) South Lanarkshire Council

Subject:	South Lanarkshire Register of Information
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the information circulated to Community Planning Partners from 16 November 2018 to 15 January 2019.

2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendation:-

- (1)** that the content of the report is noted.

3. Background

3.1. This report provides details of information circulated to Community Planning Partners for information between Partnership Board meetings. This report provides Partners with an opportunity to seek clarification or an update on information circulated during the relevant period.

4. Period covered – 16 November to 15 January 2019

4.1. Appendix 1 provides a summary of the information circulated from 16 November 2018 to 15 January 2019.

5. Employee Implications

5.1. There are no employee implications associated with this report.

6. Financial Implications

6.1. There are no financial implications associated with this report.

7. Other Implications

7.1. There are no risk or sustainability issues associated with this report.

8. Equality Impact Assessment and Consultation Arrangements

8.1. There are no Equality Impact Assessment or Consultation implications associated with this report.

Paul Manning
Executive Director (Finance and Corporate Resources)
South Lanarkshire Council

7 February 2019

Contact for Further Information

If you would like further information, please contact:-

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Register of Information circulated to the Partnership

From 16 November 2018 to 15 January 2019

Date	Subject	Received From	Summary	Action taken
28/11/18	Third Sector Interface Outcome Framework	Aileen Campbell, MSP	Letter advising of the new Third Sector Interface Outcome Framework which has been developed with Evaluation Support Scotland and the Third Sector Interface Network to support dialogue between TSI's and the Scottish Government.	Circulated to the Partnership Board for information.
07/12/18	CPP Briefings	Central Research Unit Manager, South Lanarkshire Council	Briefings by the Central Research Unit Manager, South Lanarkshire Council on the Local Governance Review Regional Event held on 28 November 2018; Poverty and Inequality Commission Report on addressing School Holiday Poverty and the Scottish Parliament Education and Skills Committee Report on Developing the Young Workforce.	Circulated to the Community Planning Progress Group for information.
13/12/18	Skills Development Scotland CIAG Report - Delivering Scotland's Career Service	Skills Development Scotland	This report provides an insight into the unique and valuable contribution that the Skills Development Scotland CIAG Professionals have in improving outcomes for individuals across Scotland.	Circulated to the Community Planning Progress Group for information.
17/12/18	Third Sector Interface Outcome Framework	Aileen Campbell, MSP	Third Sector Interface Outcome Framework (September 2018) which has been developed with Evaluation Support Scotland and the Third Sector Interface Network to support dialogue between TSI's and the Scottish Government.	Circulated to the Partnership Board for information.
18/12/18	Community Participation Action Learning Report	Improvement Service	This report provides a summary of the emerging themes from the community participation action learning process which took place between February and May 2018.	Circulated to the Community Planning Progress Group for information.

Date	Subject	Received From	Summary	Action taken
19/12/18	Mainstreaming Anti-Sectarianism in Equalities Toolkit	West of Scotland Regional Equality Council	The toolkit is the culmination of over five years' work to challenge sectarianism under the Scottish Government's Tackling Sectarianism Programme administered by the Voluntary Action Fund and created by staff from WSREC and Glasgow Women's Library.	Circulated to the Community Planning Progress Group for information.
09/01/19	Community Participation Action Learning Report	Improvement Service	This report provides a summary of the emerging themes from the community empowerment action learning process which took place between February and May 2018.	Circulated to the Community Planning Progress Group for information.